



Corporate Report 2014

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For more information on ICLEI – Local Governments for Sustainability, please download the ICLEI Strategic Plan 2015-2021 via the QR code or at: www.iclei.org/seoul-strategic-plan.



Foreword

2015 marks ICLEI's 25th anniversary. Since its creation in 1990, ICLEI has grown to become the world's leading network of over 1,000 local governments committed to building a sustainable future. ICLEI Members include local and regional governments of all sizes, from municipalities, towns, cities and counties to mega-cities, prefectures, provinces, regions and city-states.

Our Members join ICLEI because they believe in making their cities low-carbon, resilient, ecomobile, resource efficient and productive, with enhanced biodiversity and smart infrastructure. They also seek to develop sustainable local economies, with the ultimate aim of ensuring happy, healthy and inclusive communities.

ICLEI is a diverse, robust, global organization with profound ambitions, a long history and myriad accomplishments. But at its core, ICLEI's primary focus – in every initiative across five continents – has been the same: sustainable cities. The vision of sustainable cities can be realized only with ambitious and committed leaders; strong involvement from civil society, stakeholders, and partners; innovative businesses; and open-minded, peaceful, and inclusive citizens.

In order to support our Members on their paths towards sustainability, ICLEI has built and operates through Regional Secretariats, Country Offices and Thematic Centers around the world. These offices allow our staff to engage closely with each region's local governments. We are then able to propose solutions that address the specific challenges faced by those local governments, and to work with them in developing and implementing projects. Our strength comes from our extensive experience of connecting and helping local governments, and from the tools we offer for finding sustainable solutions.

In addition, ICLEI's global team of professionals works with local leaders and practitioners, and partners in international institutions, national and supranational governments, research centers and academia, the private sector, NGOs, and the media. We do this to profile and anchor cities and local governments as key actors in the pursuit of tangible global improvements. Our advocacy and partnership-building complement our project work. By reaching out to organizations and movements around the world, ICLEI provides local governments with strong, ambitious networks that help them to overcome their limitations.

As we look to the future, we pledge to help our Members to confront the realities of increased urbanization, adapt to changes in economic and demographic trends, prepare for the impacts of climate change and other urban challenges, and create livable cities. We will continue to guide our Members towards systematic and strategic policy development and planning frameworks that reflect our commitment to finding comprehensive, integrated solutions.

We are proud to report on another year of successful action. We look forward to continuing our work through 2015 and into the future, and we greatly appreciate your support.



Emani Kumar
Deputy Secretary General
ICLEI World Secretariat



Gino Van Begin
Secretary General
ICLEI World Secretariat



Monika Zimmermann
Deputy Secretary General
ICLEI World Secretariat

Who We Are

ICLEI is a global non-profit association of over 1,000 cities, towns and metropolises with the mission of promoting global sustainability through local action. We have around 280 urban development professionals working in 17 regional secretariats and offices, supporting cities to become sustainable, low-carbon, resilient, ecomobile, biodiverse, resource-efficient and productive, healthy and happy, with a green economy and smart urban infrastructure.

Over 20 percent of the world's urban population benefits from the work we do, which is global in scope and impact yet local in implementation.

Our Vision

Cities are where we must address both local and global sustainability challenges. Because cities and metropolitan areas are centers of growth, activity and innovation, they are at once the drivers and subjects of environmental and social change, with an immense potential for implementing urgently needed sustainability solutions.

As city leaders, local governments are in the perfect position to advance local action. Addressing sustainability challenges requires international commitment and collective action at all levels of government. This is why ICLEI is driving a global movement of local governments, united in pursuit of positive change through collective learning, exchange and capacity building.

Through projects and initiatives in our 10 thematic Urban Agendas, we help our Members to create positive impacts on: the People they serve (by enhancing their social and cultural well-being); the Places in which they operate (by ensuring prosperity through generating a green, inclusive and productive economy); the Planet they care for (by pursuing paths of development that respect planetary boundaries); and the Policies that they create (by implementing participatory and integrated mechanisms, acknowledging the urban-rural continuum, seeking vertical integration, and participating in global efforts as governmental stakeholders).

Our Services

ICLEI offers local and subnational governments from around the world support and access to: networking and peer exchange opportunities at congresses and through thematic networks, alliances and programs; a solid knowledge and contact bank of good practices, experts and solution providers; institutional capacity building and technical consulting on innovative technical, organizational, financial and social solutions; information on and standards for sustainability, coupled with practical frameworks, methodologies and tools; and global advocacy services that aim for the appropriate recognition, engagement and empowerment of local governments as governmental stakeholders in the global efforts.

Our Methods

ICLEI brings its global membership network into contact with locally anchored political leaders, skilled government officials, local practitioners, and a team of experts and staff with strong technical backgrounds and international experience working with and in cities. This collective institutional experience is one of the core assets of the ICLEI global network, and provides the basis for creating regional and thematic knowledge platforms, policies, networks, programs and projects to accomplish our mission.

Partnering with ICLEI gives Members and other stakeholders access to the cumulative knowledge of the world's largest local government sustainability network.

ICLEI in Numbers

1,000+

Members in

86 countries

Annual revenue in 2014 of

€17 million

280 staff, **17** offices,
5 thematic centers

1 Urban World. **10** Urban Agendas.

5,350 Twitter followers

182,968 web visitors

4,180 LinkedIn connections

17 events

at the global level, with over

2,000 participants
in 2014

20+

ICLEI tools
in use
around the
world in
2014

Over **100**

publications
published by
ICLEI in 2014

94

projects
underway
or
completed
in 2014

Global Milestones



13 February 2015: Asia Pacific Mayors call for action on urban resilience

Mayors and municipal leaders from the Asia Pacific region have called for a more concerted and coordinated action to build resilience and adapt to the intensifying impacts of climate change. The call was made at the end of the first Resilient Cities Asia Pacific, organized by ICLEI as part of the Resilient Cities series.



8 December 2014: Launch of first global standard to measure greenhouse gas emissions from cities

ICLEI and partners have launched the first widely endorsed standard for cities to measure and report their greenhouse gas (GHG) emissions at a COP20 event featuring mayors and officials from cities around the world. The Global Protocol for Community-Scale Greenhouse Gas Emission Inventories (GPC) uses a robust and clear framework to establish credible emissions accounting and reporting practices.



8 December 2014: Bristol becomes the 500th reporting city of carbonn Climate Registry

The world's leading reporting platform for local and subnational climate action – the carbonn Climate Registry (cCR) – welcomed its 500th reporting city, with the new addition of the City of Bristol, United Kingdom. ICLEI's Bonn Center for Local Climate Action and Reporting (carbonn Center) operates the cCR, which was the first global collection to centralise facts and figures on community climate action – from targets to achievements.



14 October 2014: 2014 Biodiversity Summit spurs the integration of biodiversity into all levels of government

A major outcome of the Biodiversity Summit was the Gangwon / Pyeongchang Resolution for Cities and Subnational Governments, which demonstrates the desire to safeguard urban biodiversity. Organized by ICLEI's Cities Biodiversity Center and Korea Office and the Secretariat of the Convention on Biological Diversity (CBD), the Summit brought together close to 600 participants from 53 countries across all regions.



23 September 2014: Global Mayors compact shows unity and ambition to tackle climate change

United Nations Secretary-General Ban Ki-moon and UN Special Envoy for Cities and Climate Change Michael R. Bloomberg, together with ICLEI, C40 and UCLG, announced the launch of a global Compact of Mayors, the world's largest effort for cities to fight climate change. The Compact will enable cities to publicly commit to deep GHG emissions reductions; make existing targets and plans public; and report on their progress annually.

ICLEI in Action

4 June 2014: Global renewable energy generation capacity jumps to record level

The number of emerging economy nations with policies in place to support the expansion of renewable energy has surged more than six-fold in just eight years, from 15 developing countries in 2005 to 95 early this year. Those 95 developing nations today make up the vast majority of the 144 countries with renewable energy support policies and targets in place. ICLEI supports many local governments in emerging economies.



3 April 2014: Trillions of dollars of public spending to be directed towards greening global markets

The new Sustainable Public Procurement (SPP) Programme, led by the UN Environment Programme (UNEP), ICLEI, and the Korea Environmental Industry and Technology Institute (KEITI), will help governments to redirect public spending into goods and services that bring significant environmental and social benefits. The programme will harness the power of the trillions of dollars that governments spend on public procurement each year.



17 January 2014: Progressive cities forge path toward renewable future

Cities around the globe have received special recognition by the Earth Hour City Challenge (EHCC) for impressive actions on climate change. The EHCC is run by WWF in collaboration with ICLEI and the Swedish Lottery. Thirty-three finalists from 14 participating countries were selected from among the 163 entrants in this year's Earth Hour City Challenge (EHCC). Twenty-three of the 33 cities are ICLEI Members.



September 2013: Korean City Suwon's car-free diet surpasses expectations

September 2013 has been an unprecedented experience for the residents of Suwon's Haenggung-dong neighborhood. Through the EcoMobility World Festival – a real-time experiment of ecomobile living organized by ICLEI – the unassuming residents in the ancient core of Suwon have learned through direct experience the challenges and the thrills of closing the doors of their community to cars for an entire month.



28 September 2013: Nantes Declaration refuels hopes for local governments

With the recent Intergovernmental Panel on Climate Change (IPCC) report painting a clear and worrying picture regarding man-made climate change, cities and regions came together at the World Mayors Summit on Climate Change to affirm their commitment to scale up climate actions, urge engagement with the global level on climate change, and enhance access to finance.



Regional Milestones



Africa

2014 saw an increase in the scale of ICLEI projects and programs focused on urban sustainability solutions in cities across sub-Saharan Africa, such as the EC-supported SureforWater initiative. This program focused on climate resilient Integrated Urban Water Management solutions. Another project was the SIDA and SwedBio-supported Urban Natural Assets (UNA) Africa initiative, which enables community resilience through healthy river-based ecosystems within cities.



East Asia

The Energy-safe Cities East Asia program was kicked off to explore technologies for cities to realize 100% renewable urban energy systems by 2030. In Japan, the Asia Low Carbon Cities Project facilitates city-to-city cooperation for low carbon urban development. ICLEI's work in China started with the "EcoProcura China 2014" international symposium. ICLEI Korea hosted the Cities and Subnational Government Biodiversity Summit 2014 in parallel to CBD COP12.



Southeast Asia

In 2014, 15 local governments in the Philippines completed Phase 4 of the ICLEI-Asian Cities Climate Change Resilience Network (ACCCRN) Process, which covers the formulation of a City Resilience Strategy and its integration into the local planning and policy-making process. This phase includes the final set of ICLEI-assisted workshops before the strategy is finalized and implemented by the local government concerned.



South Asia

Alongside its progress on the ICLEI ACCCRN Process (IAP), ICLEI South Asia has been working towards designing Urban Green Growth Strategies for Indian Cities. ICLEI has assessed 10 cities in India to identify their green growth status and potential, and is simultaneously developing a series of best practices relevant to the urban development needs and challenges of Indian cities, displaying a wide range of green growth examples.

ICLEI in Action

Europe & NAMEWA

In October, the seventh EcoProcura Conference demonstrated a consensus amongst public procurers in Europe that public authorities must work with the market to develop sustainable and innovative solutions. This work is successfully extending beyond regional borders to the global level. The 10-Year Framework of Programmes on Sustainable Consumption and Production Patterns (10YFP) was officially launched at the UN headquarters in New York on 1 April 2014.



Latin America

The ICLEI Mexico, Central America and Caribbean Secretariat helped to establish the PACMUN (Municipal Climate Action Plan). Funded by the British Embassy in Mexico, the PACMUN creates effective synergies between local and national stakeholders on climate change mitigation. Over 400 Municipalities in Mexico are now implementing their own policy on this issue. For ICLEI South America, the COP20 in Lima, Peru, constituted an important step on the road to Paris in 2015.



North America

ICLEI's ClearPath online emissions management tool provides powerful analytical applicabilities that seamlessly link data from emissions inventories to forecasts, planning, implementation and monitoring processes. In addition, ICLEI's Building Adaptive and Resilient Communities online tool helps address extreme events, emergency response, and a changing climate through the development of a comprehensive climate change adaptation plan.



Oceania

In 2014, ICLEI Oceania turned its attention to Pacific Island local governments. Relationships were built at the Pacific Local Government Forum held in Port Moresby, PNG. A side event was also held at the Resilient Cities Asia-Pacific Congress in February this year with representatives from Port Vila and Honiara city councils. City council representatives from the Solomon Islands, Vanuatu and PNG will attend the ICLEI World Congress 2015 in Seoul.



Agendas

Sustainable City Agenda



ICLEI's overarching goal is the creation of Sustainable Cities. Sustainable cities work towards an environmentally, socially, and economically healthy and resilient habitat for existing populations, without compromising the ability of future generations to experience the same. They aim for sustainability in a comprehensive and inclusive manner. They integrate policies across sectors to connect their ecological and social goals with their economic potential, rather than addressing challenges through fragmented approaches that meet one goal at the expense of others.

Low-carbon City Agenda



A low-carbon city recognizes its responsibility to act. It pursues a step-by-step approach towards carbon neutrality, urban resilience and energy security, supporting an active green economy and stable green infrastructure. The local government collaborates with other levels of government on optimizing climate action through effective vertical integration. Together with other cities, low-carbon cities look to scale up their efforts, conform to global standards, report to national and global platforms, and continuously improve their performance towards low carbon, sustainable development.

Resource-efficient and Productive City Agenda



Resource-efficient cities - often called Eco-Cities - ensure that their socio-economic development is significantly decoupled from resource exploitation and ecological impacts. They accomplish this by minimizing the required inputs of all natural and human resources within their area, including water, air, soil, nutrients, minerals, materials, flora and fauna, ecosystem services, and social and financial resources, while avoiding their degradation and reducing waste generation. Productive cities go beyond improving the efficiency of current or future urban systems, including new cities or new urban developments, with the aim of becoming net productive systems in ecological, economic and social terms.

Resilient City Agenda



A resilient city is prepared to absorb and recover from any shock or stress while maintaining its essential functions, structures, and identity, adapting and thriving in the face of continual change. Examples of the changes cities face include natural and industrial disasters, environmental emergencies, economic shocks, climate change impacts, and drastic demographic changes. Building resilience requires identifying and assessing hazard risks, reducing vulnerability and exposure, and increasing resistance, adaptive capacity, and emergency preparedness.

BiodiverCity Agenda



Biodiverse cities understand that a diverse natural world is the foundation of human existence, as it is necessary for both survival and quality of life. They are aware that ecosystem services contribute towards many essential municipal services, as well as towards the local economy, sustainability and social well-being of their cities. Biodiversity in cities provides a critical contribution towards achieving global biodiversity targets. It buffers further biodiversity loss, improves the urban standard of living, and provides local opportunities for global education and awareness.

Smart City Agenda

A smart city has embedded “smartness” into its operations, and is guided by the overarching goal of becoming more sustainable and resilient. It analyzes, monitors and optimizes its urban systems, be they physical (e.g. energy, water, waste, transportation and polluting emissions) or social (e.g. social and economic inclusion, governance, citizen participation), through transparent and inclusive information feedback mechanisms. It commits to continuous learning and adaptation, and through the application of systems thinking, aspires to improve its inclusivity, cohesion, responsiveness, governance, and the performance of its social, economic and physical systems.



EcoMobile City (Sustainable Urban Mobility) Agenda

An EcoMobile city fulfills its objective of creating a more livable and accessible city by utilizing sustainable urban mobility principles to achieve significant reductions in greenhouse gas emissions and energy consumption, improvements to air quality, and increased mobility opportunities for all citizens. A key component of sustainable urban mobility is EcoMobility, which gives priority to integrated, socially inclusive, and environmentally-friendly transport options. EcoMobility comprises walking, cycling, wheeling, and passenging and, wherever possible, integrates shared mobility as an integrated alternative to personal automobile use.



Happy, Healthy, and Inclusive Communities Agenda

Happy, healthy and inclusive communities look beyond GDP as the primary indicator for development, choosing to prioritize health and happiness for all. They are vibrant, clean, healthy, inclusive, peaceful and safe, and offer education, culture, green employment, high quality of life, and good governance. They provide opportunities for interaction and community engagement in decision making, and plan for both the needs of an increasingly aging society and the development for younger demographics. This agenda will extend its mandate to both individuals and society-at-large.



Sustainable Local Economy and Procurement Agenda

A sustainable local economy improves human well-being and social equity, while significantly reducing environmental risks and natural resource scarcity. A sustainable local economy is resource efficient, low-carbon, socially responsible and diverse. It prioritizes an economy that creates jobs in green-growth industries, investment in cleaner technologies, innovation, skills and entrepreneurship, all of which are needed to create sustainable cities. By undertaking innovative and sustainable procurement, local and regional governments ensure that tax revenue is used responsibly and that public purchasing power brings about major environmental and social benefits locally and globally.



Sustainable City-Region Cooperation Agenda

Regions and sub-national governments are crucial drivers for global sustainability. In addition to their own policies, plans and initiatives which align with sustainability principles, they provide enabling framework conditions for cities and municipalities within jurisdictional boundaries, and use their powers of representation to amplify influence at the national level. City-region cooperation builds the conditions necessary to advance sustainability on the local, regional and sub-national level. Public transport, local and regional energy generation, resource flows, food systems, productive city-regions and urban planning can often most successfully be approached within a wider functional area.

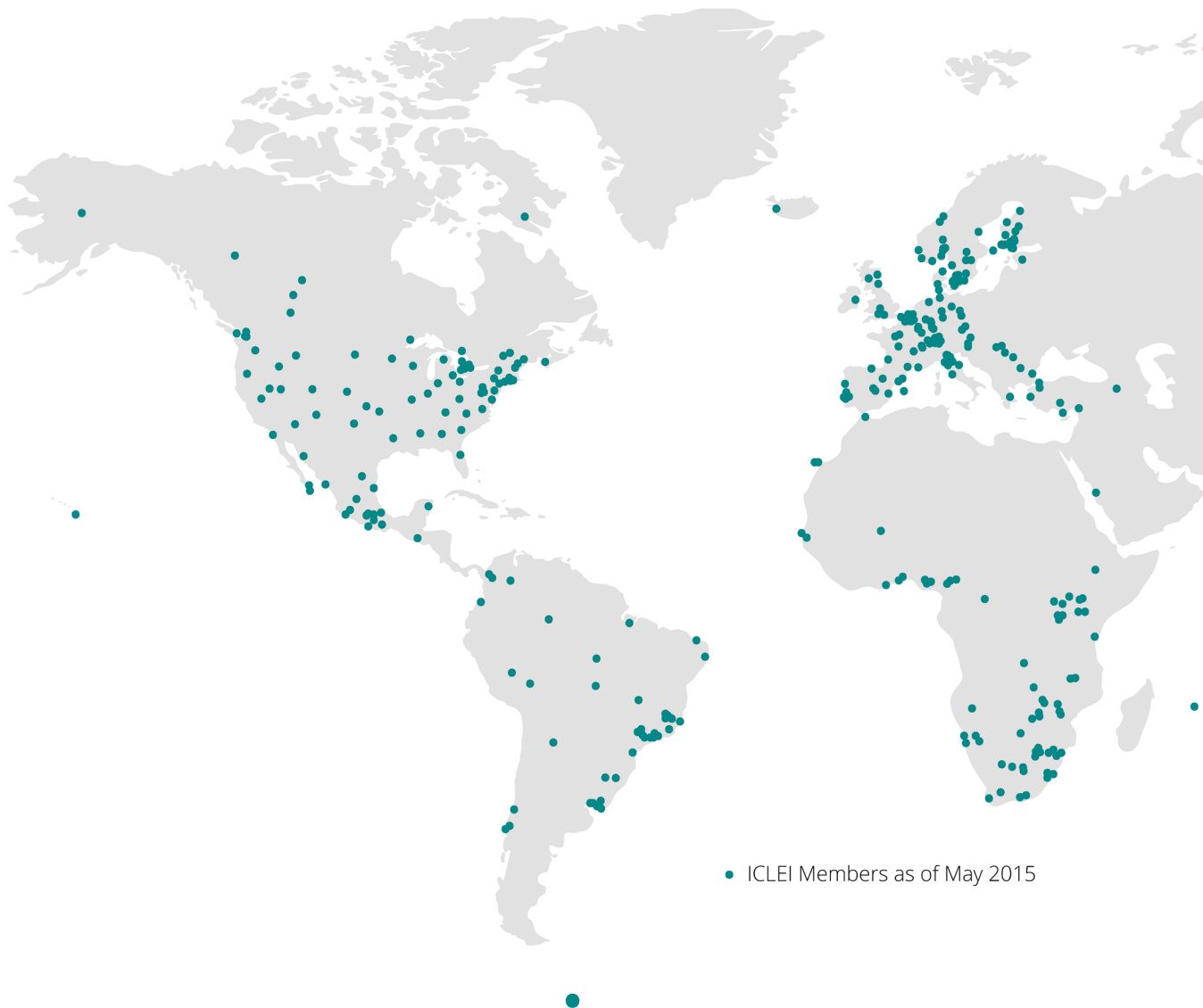


Membership

Over the last 25 years, ICLEI's membership has grown to over 1,000 local governments in 86 countries.

Membership is open to local and regional governments and authorities, as well as to international, regional, national and sub-national associations of municipal governments and authorities.

The requirements for obtaining membership are that the Member support ICLEI's mission, mandate and principles as stated in the ICLEI Charter and pay annual dues. ICLEI Members include cities, towns, metropolitan areas, provinces and regions.



ICLEI Members cooperate in programs, projects and networks. These “ICLEI communities” bring together Members with similar characteristics, goals, initiatives or problems. Current networks within ICLEI include: CityFood (Urban Agriculture & Resilient City Food); EcoMobility Alliance; Global Lead Cities Network on Sustainable Public Procurement; and 100% Renewable Energy Cities.

Outside of membership, ICLEI offers **Associate Partner status** to non-governmental organizations, universities, and not-for-profit research institutions; and Corporate Partner status to commercial, for-profit organizations, businesses, and corporations on a non-exclusive and voluntary basis.



ICLEI MEMBERS

in
86
countries

700+
million
people

20% of
the global
urban
population

66
new
Members
in 2014

Governance

ICLEI is a membership association that receives its mandate from its Member cities, local and regional governments and municipal authorities. ICLEI's governance is based on nine defined world regions and a three-year term of office for all governance bodies.

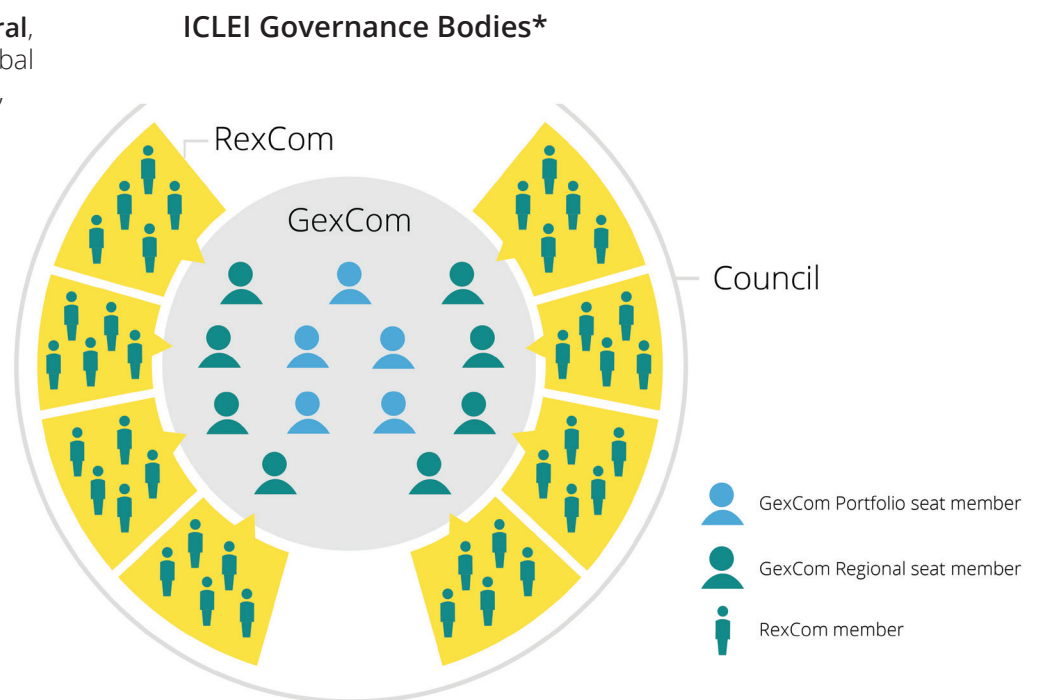
The association is governed by its Members through a global Council. The **ICLEI Council** represents ICLEI's global membership by way of representation. It is the supreme decision-making and oversight body of the global association. The Council has up to 45 seats, elected from global membership through the Regional Executive Committees (RexComs). The Council approves ICLEI's Strategic Plan with a six-year scope, has the sole power to amend the Charter, and elects the Global Executive Committee Portfolio seats.

The **Global Executive Committee** (GexCom) is the representation of ICLEI Members at the global level, both generally and before global and international institutions. The GexCom is composed of up to nine regional representatives – one from each RexCom – and up to six portfolio representatives members (elected by the Council), and is chaired by the President.

The ICLEI President, First Vice President and two Vice Presidents are elected from amongst the Global Executive Committee. They are the executive officers representing the global organization and heading the global governing bodies of the Council and Global Executive Committee.

In each of the defined nine regions a **Regional Executive Committee** serves as the regional representation and policy making body of the Members in this region. Each RexCom has three to five members elected from the regional membership. Each RexCom nominates one representative to the Global Executive Committee for the respective region.

The **Secretary General**, appointed by the Global Executive Committee, serves as the organization's Chief Executive Officer. The Secretary General leads the ICLEI World Secretariat; oversees the global centers and regional and country offices; ensures the implementation of the Strategic Plan; and represents the association globally.



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*The North Africa, Middle East and West Asia (NAMEWA) region does not currently have a Regional Executive Committee because there is no office in the region. It thus falls under ICLEI Europe's jurisdiction.

ICLEI Global Executive Committee 2015-2018



Won Soon Park

PRESIDENT

Mayor, Seoul Metropolitan Government
Republic of Korea

Portfolio seat for WMCCC (Chair) and
Low Carbon City Strategies



Miguel Ángel Mancera

VICE PRESIDENT

Mayor, Mexico City, Mexico

Portfolio seat for Vertical
integration and relations with
regions and federated states;
and Resilient City Strategies



James Nxumalo

FIRST VICE PRESIDENT

Mayor, City of Durban,
South Africa

Africa Regional seat
and Portfolio seat
for Resilient City Strategies



Pekka Sauri

VICE PRESIDENT

Deputy Mayor, City of Helsinki,
Finland

European Regional seat and
Portfolio seat for
Green Urban Economy



Jürgen Nimptsch

Mayor, City of Bonn, Germany

Portfolio seat for WMCCC, as
ICLEI Special Messenger to
UNFCCC and carbonn
Climate Registry



Tae-young Yeom

Mayor, City of Suwon, South
Korea

East Asia Regional seat and
Portfolio seat for
EcoMobility Strategies



Gustavo Petro

Mayor, City of Bogotá, Colombia

Portfolio seat for WMCCC (Vice
Chair for Signatories) and Low
Carbon City Strategies



Mauricio Rodas Espinel

Mayor, City of Quito, Ecuador
Latin America and Caribbean
Regional seat and Portfolio
seat for Sustainable City Envoy
- Urban SDG, Habitat III and
relations with other networks



Cathy Oke

Councillor, City of Melbourne,
Australia

Oceania Regional seat and
Portfolio seat for Vertical
Integration and Relations with
Regions and Federal States



Alex Zhang

Executive Director
Eco-Forum Global, China
Portfolio seat for ICLEI
China Strategy Envoy



Frank Cownie

Mayor, City of
Des Moines, USA
North American
Regional seat



Kinlay Dorjee

Mayor, Thimphu Municipality,
Bhutan
South Asia Regional seat



Maimunah Mohd Sharif

Municipal President
Seberang Perai, Malaysia
Southeast Asia Regional seat



Troy Pickard

Mayor, City of Joondalup,
Australia
Portfolio seat for
Biodiverse City Strategies

ICLEI Council 2015-2018

The ICLEI Council is composed of the following Regional Executive Committees:

ICLEI Africa



James Nxumalo
Mayor
City of Durban
South Africa



Abel Langsi
Mayor
Bafut Town Council
Cameroon



Mpho Parks Tau
Mayor
City of Johannesburg
South Africa



Diriba Kuma
Mayor
City of Addis Ababa
Ethiopia



Martin Kizack Moyo
Mayor
City of Bulawayo
Zimbabwe

ICLEI Latin America and Caribbean



Antonio Carvalho Gomes
Mayor
City of Itu
Brazil



Mauricio Rodas Espinel
Mayor
City of Quito
Ecuador



Jose Gali Fayad
Mayor
Puebla City
Mexico



Jorge Herrera
Mayor
City of San Rafael Heredia
Costa Rica

ICLEI North America



Matthew Appelbaum
Mayor
City of Boulder
USA



Frank Cownie
Mayor
City of Des Moines
USA



Mark Brostrom
Director
City Environmental Planning
Sustainable Development
Edmonton, Canada



Pam O'Connor
Vice Mayor
Santa Monica City Council
California, USA



Cindy Toth
Director
Environmental Policy
Oakville, Canada

ICLEI East Asia



Hyo-sung Jung
Vice Mayor
Seoul Metropolitan Government
Republic of Korea



Daisaku Kadokawa
Mayor
City of Kyoto
Japan



Shyh-Fang Liu
Municipal Advisor
Kaohsiung City
Chinese Taipei



Tae-young Yeom
Mayor
City of Suwon
Republic of Korea



Alex Zhang
Executive Director
Eco-Forum Global
China

ICLEI Council 2015-2018

ICLEI Southeast Asia



Pak Hugua
Mayor
Wakatobi Regency
Indonesia



Maimunah Mohd Sharif
Municipal President
Municipal Council of Seberang Perai
Malaysia



Leticia O. Clemente
City Budget Officer
City of Baguio
Philippines

ICLEI South Asia



Dora Mani Paudel
President
Municipal Association of
Nepal (MuAN)



P. Rajkumar
Mayor
City of Coimbatore
Municipal Corporation
India



Shamim Al Razi
Mayor
Singra Municipality
Bangladesh



Hilmy Mohamed
Mayor
Matale Municipal Council
Sri Lanka



Kinlay Dorjee
Mayor
Thimphu Municipality
Bhutan

ICLEI Europe



Mercé Rius i Serra
Deputy for Environment
Barcelona Provincial Council
Spain



Dieter Salomon
Lord Mayor
City of Freiburg
Germany



Pekka Sauri
Deputy Mayor
City of Helsinki
Finland



Pex Langenberg
Deputy Mayor
Port, Sustainability, Mobility
and Governance
Rotterdam, The Netherlands



Estella Marino
Deputy Mayor
City of Rome
Italy

ICLEI Oceania



Cathy Oke
Councillor
City of Melbourne
Australia



Wayne Walker
Councillor
City of Auckland
New Zealand



Caroline Knight
Councillor
City of Mandurah
Australia



Roberto Colanzi
Councillor
City of Yarra
Australia



Eddie Ngava
Deputy Mayor
Honiara City Council
Solomon Islands

Special Advisors

Debra Roberts	Environmental Planning and Climate Protection Department, City of Durban, South Africa.	Advisor to the GexCom.
Ranjit S. Chavan	Director General, All India Institute of Local Self Government, India	Advisor to South Asia RexCom.
Shri Farhad Suri	Leader of Opposition, South Dehli Municipal Corporation, India	Advisor to South Asia RexCom.
Matiur Rahman	Chief Health officer, Barisal City Corporation, Bangladesh	Advisor to South Asia RexCom.
Sunilduth Parbutteea	Mayor of Vacoas Phoenix, Mauritius	Advisor to Africa RexCom.
Hironori Hamanaka	Chair of IGES Board of Directors, Japan	Advisor to East Asia RexCom.
Somjaj Suwansupana	Mayor of the Municipality of Phuket, Thailand	Advisor to Southeast Asia RexCom.
Stephen Yarwood	Former Mayor of Adelaide City, Australia	Advisor to Oceania RexCom.

Management

ICLEI works through a World Secretariat based in Bonn, Germany; eight Regional Secretariats and five Country Offices; five Global Thematic Centers; and three further offices around the world. Fifteen of these offices operate through legally-independent entities incorporated in the respective countries. Affiliate agreements govern the relationships between the Regional Secretariats, Country Offices, and the World Secretariat. All ICLEI-incorporated legal entities hold not-for-profit status.

The ICLEI group of offices in 17 locations covering all continents is configured to ensure region-specific work with Members and excellence in the implementation of complex, international, multi-partner projects. ICLEI staff worldwide includes around 280 professionals from a huge variety of backgrounds. Staff members represent around 30 nationalities and speak over 25 languages.

ICLEI World Secretariat

The World Secretariat's legal entity is "ICLEI – Local Governments for Sustainability e.V.", a non-profit association registered in Bonn, Germany. The ICLEI e.V. is overseen by a Board consisting of selected members of ICLEI's Global Executive Committee. The Chair of the Board is Cathy Oke, and the Vice Chair is Frank Cownie.

The ICLEI e.V. is managed by its Executive Director (normally the Secretary General of the global association). The World Secretariat is responsible for strategy, global coordination, representation, membership and governance, advocacy, partnerships, programmatic development and the implementation of international projects. The World Secretariat prepares the Strategic Plan and oversees its implementation.

Regional Secretariats and Country Offices

ICLEI offices around the world are operated through legally independent entities. Their operations are led by a Regional or Country Director and are implemented by teams of between 10 and 50 staff.

ICLEI offices at the global, regional and national level fulfill core tasks and responsibilities. They are closest to our Members and manage a multitude of national and (more frequently) regional projects.

They also provide membership services, general information services, strategic planning, (regional) partnerships, programs & services development, and advocacy. In addition, all offer their expertise in fee-for-service projects.

Global Thematic Centers

Five Global Thematic Centers support the organization by providing leadership, coordination, expertise and resources:

- Capacity Center; Bonn, Germany
- Cities Biodiversity Center; Cape Town, South Africa
- Bonn Center for Local Climate Action; Bonn, Germany
- Local Renewables Center; Delhi, India
- Sustainable Procurement Center; Freiburg, Germany

Global cooperation to drive local action

ICLEI's inter-office cooperation is driving innovation and spreading new approaches. International projects are jointly implemented by several offices, often with a leading role from the World Secretariat. The technical expertise of one office is used in other regions where appropriate. In many cases, one ICLEI office would take the lead in developing new working areas, starting model activities and preparing tools; these would later find their way into ICLEI's global strategy and project implementation.

ICLEI Offices

Global

ICLEI World Secretariat Kaiser-Friedrich-Str. 7 53113 Bonn, Germany Tel: +49-228 / 976 299-00 Fax: +49-228 / 976 299-01 Email: iclei@iclei.org	Secretary General Gino Van Begin Deputies Secretary General Emani Kumar Monika Zimmerman Established 1991 in Toronto, Canada 2010 in Bonn, Germany	Legal entity Operated as: non-profit organisation (NPO) and public benefit organisation (PBO) Legal name: ICLEI – Local Governments for Sustainability e.V. Executive Director: Gino Van Begin Key work areas Governance and membership, global strategy, partnerships and advocacy, global program development and coordination. Thematic areas: Global Capacity Center, carbonn Center, Resilient Cities, EcoMobility, Smart Cities.
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Africa

Africa Secretariat 3 Knowledge Park Century City Cape Town, South Africa Tel: +27-21 / 2020381 Fax: +27-87 / 809 6185 Email: iclei-africa@iclei.org	Regional Director Kobie Brand Established 1995 in Harare, Zimbabwe 2001 in Johannesburg, South Africa 2008 in Cape Town, South Africa	Legal entity Operated as: Section 21 Company and NGO Legal name: ICLEI - Local Governments for Sustainability - Africa (NPC) Key work areas Urban planning and design, biodiversity and ecosystems, energy and climate change, water, sanitation, waste and hygiene
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North America

Canada Office 401 Richmond St. W Studio 417 Toronto, Ontario M5V 3A8, Canada Tel: +1-647 / 728-4308 Fax: +1-416 / 642-0954 Email: iclei-canada@iclei.org	Director Megan Meaney Established 2003	Legal entity Operated as: non-profit corporation Legal name: ICLEI – Local Governments for Sustainability (Management) Inc. Key work areas Partners for Climate Protection, Climate Change Adaptation, Biodiversity
USA Office 414 13th St., Suite 400 Oakland, CA 94612, USA Tel: +1-510 / 844-0699 Fax: +1-510 / 844-0698 E-mail: iclei-usa@iclei.org	Executive Director Michael Schmitz Established 1995	Legal entity Operated as: 501(c)(3) non-profit corporation Legal name: ICLEI – Local Governments for Sustainability USA, Inc. Key work areas Sustainability, climate, resilience

Europe

European Secretariat Leopoldring 3 79098 Freiburg, Germany Tel: +49-761 / 368-920 Fax: +49-761 / 368-9219 Email: iclei-europe@iclei.org	Executive Director Wolfgang Teubner Established 1992	Legal entity Operated as: non-profit company Legal name: ICLEI Europasekretariat GmbH Key work areas Urban governance, sustainability management, sustainable procurement, climate and air, climate adaptation, waste, soil and land use, viable local economy, sustainable urban mobility
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ICLEI Offices

Europe (cont.)

Brussels Office Av. de Tervuren 35 1040 Brussels, Belgium Tel: +32 - 2 / 735 28 50 Fax: +32 - 2 / 735 28 50 Email: brussels-office@iclei.org	Head of Office Peter Defranceschi	Managed by: ICLEI Europasekretariat GmbH
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Latin America

South America Secretariat Rua Fidalga, 146 Cj 011 Vila Madalena São Paulo, Brasil Tel: +55-11 / 5084-3082 Fax: +55-11 / 5084-3079 Email: iclei-sams@iclei.org	Regional Director Jussara Carvalho Established 1994 in Quito, Ecuador 2000 in Rio de Janeiro 2006 in Buenos Aires 2012 in Sao Paulo	Legal entity Legal name: ICLEI Brasil Key work areas Climate change mitigation and adaptation, sustainable procurement, waste management, renewable energy and energy efficiency, sustainable construction, soil protection, local agenda 21 (local governance) & Local Action 21, biodiversity, water
Mexico, Central America and Caribbean Secretariat Eje Central Lázaro Cárdenas 13 Edificio Miguel Abed, Office 803 Colonia Centro Delegación Cuauhtémoc México, Distrito Federal. C.P. 06050 Tel : +52 55 3640 8725 Fax: +52 55 5510 1442 Email: iclei-mexico@iclei.org	Regional Director Edgar Villaseñor Franco Established August 2002 April 2007: became legal entity. January 2012: extended to serve Central American and Caribbean region	Legal entity Operated as: Civil association Legal name: ICLEI México. Gobiernos Locales Por La Sustentabilidad A.C Key work areas Water, climate change, sustainable development, energy efficiency, renewable energy, waste management, sustainable transport, Local Agenda 21

East Asia

East Asia Secretariat 14/F, Seoul Global Center Building 38 Jongno, Jongno-gu Seoul, Republic of Korea Email: iclei-eastasia@iclei.org	Regional Director Shu Zhu Established 2012	Legal entity ICLEI East Asia Key work areas All ICLEI agendas
Japan Office 1-14-2 Nishi-Shimbashi Minato-ku Tokyo, Japan 105-0003 Tel: +81 3 / 6205 8415 Fax: +81 3 / 6205 8416 Email: iclei-japan@iclei.org	Director Takashi Otsuka Established 1993	Legal entity Operated as: Japan Shadan Hojin (general members organization) Legal name: ICLEI Japan Key work areas Adaptation to climate change, biodiversity, carbonn Climate Registry (cCR) in Japan
Korea Office 16, Jeongjo-ro 905 beon-gil, Paldal-gu Suwon-si, Gyeonggi-do, South Korea Email: iclei.korea@iclei.org	Director Yeonhee Park Established 2002 in Seoul 2007 in Jeju 2012 in Suwon	Legal entity Operated as: Non-profit organization and NGO Legal name: ICLEI Korea Key work areas Biodiversity, ecoMobility, Korea Green Climate Cities, Korea Local Action for Biodiversity, cCR reporting, Korean initiatives towards local sustainability

ICLEI Offices

East Asia (cont.)

Kaohsiung Capacity Center No. 834, Chengcing Rd. Niasong District, Kaohsiung 83347, Chinese Taipei (Taiwan) Tel: +88-6 / 7735-1500 Fax: +88-6 / 7735-1530 Email: iclei-kaohsiung@iclei.org	Director Ching-Hui Liao Established 2012	Legal name: ICLEI Kaohsiung Capacity Center Key work areas Sustainable development, policy, education, low carbon, sustainable urban mobility
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South Asia

South Asia Secretariat Ground Floor, NSIC-STP Complex NSIC Bhawan, Okhla Industrial Estate New Delhi 110020, India Tel: +91 - 11 / 4106-7220 Fax: +91 - 11 / 4106-7221 Email: iclei-southasia@iclei.org	Regional Director Emani Kumar Established 2005	Legal entity Operated as: Registered under the Indian Trust Act Legal name: ICLEI-Local Governments for Sustainability – South Asia Key work areas Sustainable development, climate and energy, water, biodiversity, solid waste management, disaster management including resettlement and rehabilitation
Southern Center Door No. 6-3-596/47/2 Sri Venkata Ramana Colony Hyderabad 500 004 Andhra Pradesh Tel: +91 - 40 / 40034004/5/6/8 Fax: +91 - 40 / 40034011 Email: iclei-southasia@iclei.org		Managed by: ICLEI-Local Governments for Sustainability – South Asia

Southeast Asia

Southeast Asia Secretariat Units 3 and 4 The Manila Observatory Ateneo de Manila University Campus Loyola Heights, Quezon City 1108 Manila, Philippines Tel: +63-2/426-5921 Fax: +63-2/426-0851 Email: iclei-seasia@iclei.org	Regional Director Victorino E. Aquitania Established 1999	Legal entity Operated as: Non-Governmental Organization (non-profit) Legal name: ICLEI – Local Governments for Sustainability Southeast Asia Inc. Key work areas Biodiversity, climate protection, water and sanitation, sustainability management, resilient communities, NEXUS (water, energy and food)
ICLEI Indonesia Office Rasuna Office Park III WO. 06-09 Komplek Rasuna Epicentrum Jl. Taman Rasuna Selatan, Kuningan DKI Jakarta, 12960 Indonesia Email: iclei-indonesia@iclei.org Tel: +62 2 / 1837 04703 Fax: +62 2 / 18370 4733	Director Irvan Pulungan Established 2013	Legal name: ICLEI Southeast Asia Secretariat (Indonesia Project Office)

Oceania

Oceania Secretariat Melbourne City Council Lv1, 200 Little Collins Street Melbourne, Victoria Australia Tel: +61-3 / 9639-8688 Fax: +61-3 / 9639-8677 Email: iclei-oceania@iclei.org	Regional Director Steve Gawler Established 1998	Legal entity Operated as: Company Limited by Guarantee Legal name: ICLEI A/NZ Key work areas Water campaign, greenhouse reporting, biodiversity, climate adaptation, international technical assistance, sustainability solutions
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Funders

Examples of financial partners in 2014

All offices: Membership fees.

World Secretariat: European Commission; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; State of North Rhine-Westphalia; Agence Francaise pour le Developpement; Seoul Metropolitan Government; City of Suwon; City of Changwon; City of Bristol; Foundation Charles Léopold Meyer; Ford Foundation; Stiftung Internationale Begegnung der Sparkasse in Bonn; European Climate Foundation; R20 - Regions of Climate Action; World Wide Fund for Nature (WWF), Sweden; Climate and Development Knowledge Network (CDKN); IDRC; ESRI; Siemens; World Business Council for Sustainable Development.

Africa Secretariat: European Commission; USAID; SwedeBio; Stockholm Resilience Center; United Nations Environment Program (UNEP); Friederich Naumann Foundation; South African National Lotteries Board; UN-HABITAT; Climate and Development Knowledge Network (CDKN); German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; World Wide Fund for Nature, South Africa; World Wide Fund for Nature, Tanzania; South African National Biodiversity Institute (SANBI); Working for Wetlands; Department of Environmental Affairs, South Africa.

East Asia Secretariat: Seoul Metropolitan Government; Green Technology Center, Korea.

European Secretariat: European Commission; European Environment Agency; City of Freiburg; City of Lörrach; City of Geneva; State of Rhineland Palatinate; International Climate Initiative (BMUB Germany); German Environment Ministry (BMUB); German Federal Environment Agency; Climate and Development Knowledge Network (CDKN); EIB.

Mexico, Central America and Caribbean Secretariat: British Embassy in Mexico; Conferences Fees, Sponsorships and Conference Host Cities Support (Leon, Gto., Acapulco, Gro., Jalisco State, Veracruz State, Tamaulipas State, Baja California Sur State, Mexico Ministry of Environment); FEMSA (Heineken/Coca Cola Mexico); Friedrich Naumann Stiftung; Konrad Adenauer Stiftung; BECC (Border Environment Cooperation Commission); Mexican Senate (Special Commission for Climate Change and Foreign Affairs Commission).

Oceania Secretariat: Rockefeller Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; City West Water, Melbourne; Western Australian State Government; City of Melbourne; Western Australian State Government.

South Asia Secretariat: Shakti Sustainable Energy Foundation/Climate Works Foundation; World Wide Fund for Nature (WWF) India; European Commission (EC); Renewable Energy and Energy Efficiency Partnership (REEEP); British High Commission; German Environment Ministry (BMUB); Rockefeller Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Department for International Development (DfID); Alliance of Religions and Conservation (ARC); USAID ADAPT Asia Pacific; Institute for Global Environmental Strategies (IGES).

Southeast Asia Secretariat: Institute for Global Environmental Strategies (IGES); World Wide Fund for Nature (WWF) Indonesia and Malaysia; ICMA - International City / County Management Association; USAID; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Japan Fund for Global Environment (JFGE); Rockefeller Foundation; Climate and Development Knowledge Network (CDKN); European Commission.

Canada Office: Natural Resources Canada; Environment Canada; Federation of Canadian Municipalities; International Development Research Centre; Ontario Ministry of Natural Resources; Toronto Region and Conservation; Various municipalities.

Indonesia Office: Asian Development Bank (ADB); Korea Environment Institute; United Nations Environment Programme (UNEP).

Japan Office: Ministry of the Environment, Japan; Japan Fund for Global Environment; Kyoto city government.

Korea Office: City of Suwon; Korean government; Ministry of Environment, Korea; Gangwon-do Province; Gyeonggi-do Province; 2015 National Committee of 7th World Water Forum Korea.

Kaoshiung Capacity Center: Kaoshiung City Government.

USA Office: American Council for an Energy-Efficient Economy; California Air Resources Board; California's Investor Owned Utilities under the auspices of the California PUC; Garret Albright; Marisla Foundation; Office Depot; Pacific Gas & Electric Company; The San Diego Foundation; Schneider Electric; Stopwaste.org.

Revenue and Hosts

All ICLEI offices

ICLEI's stability over 25 years of expanding work stems from the multitude of partnerships and funding sources.

ICLEI's global revenue – the aggregated revenue received by all ICLEI legal entities – amounted to €17 million in the year 2014. Budget forecasts for 2015 amount to €18 million.

ICLEI's revenue types include membership fees, grant funding, fees for services, sponsorships, and event participation fees. The mix of revenue types varies significantly from office to office, and from year to year. Membership fees contribute less than 10% to the association's revenue. Project-based income is therefore highly relevant for implementing our goals. The four largest revenue sources are local, regional, and national governments; the EU; foundations; and international agencies.

Grants: ICLEI offices have established lasting relations with a variety of funding partners such as national governments and their agencies, with a focus on development cooperation agencies; international and regional organizations, such as the European Union; UN agencies; foundations; research programs; global NGOs; and private corporations.

Service contracts: Various international agencies, governments and other clients also tap ICLEI's unique expertise through service contracts. ICLEI offices accept fee-for-service contracts, as long as the work falls under ICLEI's mandate and advances the implementation of the organization's strategy.

ICLEI World Secretariat

For the ICLEI World Secretariat, the budget for 2014 amounts to €3.2 million and the budget forecast for 2015 to €4.2 million.

The revenue sources of the ICLEI World Secretariat for 2014 include: Membership fees (ca. 5%); local and regional governments/Members for projects (ca. 13%); national governments and development cooperation agencies (ca. 20%); international organizations/EU (ca. 45%); international partners (ca. 5%); and other income, e.g. fees (ca. 12%).

More than 90% of the financial resources were received as grants, with ICLEI Members making relevant contributions for projects such as the ICLEI World Congress 2015 in Seoul, South Korea; the Mayors Climate Summit in Nantes, France; the EcoMobility Alliance, funded through the City of Changwon, Korea; and the UN-Climates Summit 2015 (COP) Transformative Action Pavilion, supported by the City of Bristol, UK.

General support for the ICLEI World Secretariat: The general operations of the ICLEI World Secretariat in Bonn, Germany, have been generously funded by the European Regional Development Fund via the Ministry for Federal Affairs, Europe and the Media of North Rhine-Westphalia (2009-2013) and the German Federal Ministry for Economic Cooperation and Development (BMZ, 2009-2015).

Hosts of offices and events

We thank our Members for supporting ICLEI by hosting ICLEI offices and/or international events. Hosts of events 2012-2014 include:

Belo Horizonte, Brazil; Bonn, Germany; Changwon, Republic of Korea; Dar Es Salaam, The United Republic of Tanzania; Durban, South Africa; Freiburg, Germany; Hannover, Germany; Jeju Province, Republic of Korea; Kaohsiung, Chinese Taipei; Melbourne, Australia; Nantes, France; Sao Paulo, Brazil; Seoul, Republic of Korea; State of Rio de Janeiro, Brazil; Suwon, Republic of Korea.



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