



# ICLEI Corporate Report 2015-2016

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For more information on ICLEI – Local Governments for Sustainability, please download the ICLEI Strategic Plan 2015-2021 via the QR code or at: [www.iclei.org/seoul-strategic-plan](http://www.iclei.org/seoul-strategic-plan).



# Foreword

The ICLEI Network continues to lead the way on sustainability. Our cities are already taking bold action to pave a path toward global sustainability.

The year 2015 was fundamental to ICLEI. The historic Sustainable Development Goals (SDGs) and COP21 Paris Agreement were pivotal moments in international cooperation toward sustainable development, and cities are at the heart of global ambitions.

In April 2015, prior to the adoption of the SDGs and the Paris Agreement, the ICLEI Network convened at the ICLEI World Congress 2015 in Seoul, South Korea to share their achievements, develop solutions to common challenges and chart a course for local action. At the World Congress, ICLEI launched its 10 urban agendas and adopted the ICLEI Seoul Strategic Plan. Covering the 2015-2021 period, this Plan outlines new strategic initiatives for ICLEI. As host city, Seoul demonstrated its leadership, with expansion of the highly successful “One Less Nuclear Power Plant” program, which will slash four million tons of energy by 2020 to avoid 10 million tons of greenhouse gas emissions.

Over the past year, the ICLEI Network has been highly active on the ground, with myriad programs and activities that made 2015 a significant year. Through the pioneering Urban-LEDS project, cities in Brazil, Indonesia, India and South Africa are integrating low-carbon strategies into all sectors, transforming their energy mix, shifting toward electric urban mobility and tackling a range of challenges that are essential to sustainability. Meanwhile, the City of Johannesburg, South Africa hosted the second month-long EcoMobility World Festival that transformed the business capital into a hub of sustainable transport and ICLEI Member Port Villa, in the Pacific island nation of Vanuatu reexamined its vulnerabilities after the cyclone.

Together with our partners, ICLEI facilitates and supports two major global initiatives that demonstrate the collective impact of local climate action – the Compact and the Covenant of Mayors. Nearly 500 cities are now committed to the Compact of Mayors, promising to deliver over half of the global urban potential greenhouse gas emissions reductions available by 2020 – and over 600 reporting entities to the carbon<sub>21</sub> Climate Registry, an official reporting platform of the Compact, have committed to 1 gigaton of emissions reductions by 2020. Meanwhile, 25 percent of over 6,000 signatory local governments to the Covenant of Mayors are exceeding the 2020 mitigation ambitions of the European Union.

Finally, in 2015, ICLEI and partners launched the Transformative Actions Program (TAP), a global initiative that aims to unlock the potential of transformative local actions by facilitating access to finance. In 2015 alone, more than 120 local projects from 88 cities and regions in 42 countries participated in the program – clearly demonstrating the significant potential for future action with the provision of adequate financial resources.

As the leading global sustainability network, ICLEI will continue to chart the path toward sustainability across the world. Now is the time to accelerate implementation and raise ambitions to build a sustainable future.



**Emani Kumar**  
Deputy Secretary General  
ICLEI World Secretariat



**Gino Van Begin**  
Secretary General  
ICLEI World Secretariat



**Monika Zimmermann**  
Deputy Secretary General  
ICLEI World Secretariat



# Who we are

ICLEI is the leading global network of more than 1,500 cities, towns and regions committed to building a sustainable future.

## Our Vision

ICLEI envisions a world of sustainable cities that confront the realities of urbanization, adapt to economic and demographic trends and prepare for the impacts of climate change and other urban challenges. This is why ICLEI unites local and regional governments in creating positive change through collective learning, exchange and capacity building.



## Assets and Achievements

For the past 25 years, ICLEI has maintained that local action is at the center of global change. Our multidisciplinary network continues to develop and apply practical strategies, tools and methodologies that bring about tangible local progress worldwide.

The growing ICLEI Network works collaboratively in more than 86 countries, leveraging local assets to address pressing urban challenges and impact over 25 percent of the global urban population.

## Our Approach

The ICLEI Network takes an integrated approach to sustainable development, striving to become sustainable, low-carbon, ecomobile, resilient, biodiverse, resource-efficient, healthy and happy, with a green economy and smart infrastructure.

Our 10 Urban Agendas are an expression of our integrated approach. ICLEI forges strategic partnerships with business and financial institutions to strengthen our results and bring about global change with a coalition of able partners. We also work to ensure that strong policy environments support local action through our national and global advocacy advancements.

Our cumulative knowledge and ambitions will continue to drive our work.



# How we work

Over 25 years, ICLEI has developed a specific way of supporting its Members and many other local governments as they work towards urban sustainability. A variety of components and activities together form the “ICLEI strategy”. These include:

## Mobilizing local action

- **Theme leadership:** new themes, approaches and brands drive the conversation on sustainability and offer new perspectives for action.
- **Commitments:** global and regional frameworks outline key goals.

## Supporting local action

- **Local Action programs:** programs motivate, inform, build capacity and guide interested local governments through a systematic action planning and implementation process.
- **Methodologies, tools, guidebooks and case studies:** dedicated methodologies for local governments to start and maintain sustainability processes.
- **Performance measurement and evaluation:** ICLEI’s tools help Members identify priorities for action, track successes and demonstrate accountability.
- **Action innovation & new formats:** new cooperative models to allow cities and regions to work together on sustainability.
- **Networking and connecting:** facilitating networking between local governments to share successes and challenges.
- **Capacity building & exchange platforms:** helping local governments develop the skills they need and share experiences.
- **Events, congress series:** personal exchanges and face-to-face meetings are the most dynamic and effective way to stimulate shared action.
- **Gateways to solutions:** online systems provide Members, project cities and other local governments with technical and financial solutions.
- **Help desks and consultancy:** to help local governments implement their plans, ICLEI offers a range of support channels and consulting services.

## Advocating local action

- **ICLEI expertise in advisory bodies:** Members and staff are involved in global steering committees and research groups, influencing global policy.
- **Advocacy:** by speaking at global, national and regional levels, ICLEI influences agreements and decisions that support local sustainability.

- **Alliances and partnerships:** partnerships allow ICLEI to build organizational capacity, amplify results and offer more holistic and comprehensive support.

## Communicating local action

- **Media channels:** through a range of platforms, ICLEI promotes the work of its Members, shares information, and engages with the wider sustainability community.



## ICLEI Seoul Strategic Plan 2015-2021

The Strategic Plan 2015-2021, the ICLEI Seoul Plan, was adopted by the ICLEI Council, representing our 1,000+ Members, when it met in Seoul, Republic of Korea, on 11 April 2015. It presents a continuation of previous plans and focuses on new strategic initiatives planned for 2015-2021. This Strategic Plan is an expression of commitment of ICLEI Members and also the basis for the work of the 17 ICLEI Offices across the world. <http://bit.ly/23hfV07>

# Global action

A selection from the wide range of ICLEI actions with global impacts in 2015-2016



## ICLEI World Congress 2015 drives partnerships, networks and global strategy

The ICLEI World Congress 2015, which took place in Seoul, Republic of Korea on 8-12 April 2015, served as a unique platform for ICLEI and its Members to accelerate cooperation. ICLEI signed 11 MOUs with partner organizations and launched three new major initiatives and networks. The Congress also saw the launch of the ICLEI Strategic Plan 2015-2021, which details how ICLEI will work with its members in the years to come.



## Transformative Actions Program launched to TAP potential of local climate action

To help local and subnational governments access funding and develop bankable projects, the Transformative Actions Program (TAP) was launched on 5 May 2015. The TAP contributes to the development of new financing mechanisms and helps to eliminate hurdles in access to climate finance. Over 80 projects from the 2015 TAP pilot were presented at the Cities & Regions Pavilion – TAP2015 at COP21, and each of the 120+ projects were on display.



## ICLEI urges nations and cities to #GetInspired for Urban SDG

In September 2015, nations unanimously adopted 17 Sustainable Development Goals (SDGs), accompanied by 169 concrete targets and indicators. Goal 11 of the SDGs is to “make cities inclusive, safe, resilient and sustainable”. In the run-up to the summit, ICLEI participated in the campaign for the “Urban SDG” and encouraged all parties to take inspiration from the pioneering cities and regions working on sustainability initiatives for the past decades.



## Urban-LEDS project establishes low emissions pathways

Over 30 cities have conducted greenhouse gas (GHG) emissions inventories as part of the Urban-LEDS project, jointly implemented by ICLEI and UN-Habitat. Urban-LEDS supports the development of Low Emissions Development Strategies (LEDS) in Brazil, India, Indonesia and South Africa. The completed inventories will allow cities to prioritize pathways for low emissions development. In addition, all eight model cities have finalised their strategies.



## ICLEI implements resilience strategies through ACCRN

The ICLEI ACCRN process, developed by ICLEI to help cities formulate local resilience strategies in an independent fashion, is being scaled up to cover 40 cities in the South Asian and Southeast Asian regions. The Asian Climate Change Resilience Network (ACCRN) adopts the models, approaches and best practices developed across pilot cities in Asia. ICLEI is also involved in coordinating local and national approaches to resilience.



# Global action

## Cities & Regions Pavilion at UN COP21 Climate Conference puts local action at heart of global debates

Cohosted by Paris and Bristol, European Green Capital 2015, and facilitated by ICLEI, the Cities & Regions Pavilion – TAP2015 was the main stage for local climate action in Le Bourget. Running in parallel to the negotiations, the two-week Pavilion offered an open forum for local and subnational governments to showcase their climate actions to nearly 2,000 participants, including over 300 mayors, business, financiers and other key implementation partners.



## ICLEI's local climate advocacy pays off at COP21

Through the Local Government Climate Roadmap (LGCR), ICLEI has consistently urged national governments to recognize, engage and empower local governments in their climate work. This project, pursued in cooperation with multiple partners, achieved a definitive result at COP21. The Paris Agreement adopted at the conference officially acknowledges local governments as key players in the fight to reduce emissions and tackle climate change.

More: <http://citiesandregions.org>



## ICLEI contributes to ground breaking Climate Summit for Local Leaders

On 4 December 2015, hundreds of mayors convened at Paris City Hall for the Climate Summit for Local Leaders, the largest global gathering of local leaders focused on climate change. ICLEI President Park Won Soon, Mayor of Seoul, Republic of Korea, led the ICLEI delegation of more than 200 mayors and local leaders. The Summit was convened by Mayor of Paris Anne Hidalgo and UN Special Envoy Michael R. Bloomberg, with support from ICLEI.



## carbonn Climate Registry 5-year Overview Report demonstrates ambition of local governments

At COP21, ICLEI released the carbonn Climate Registry (cCR) 5-Year Overview Report 2010-2015. This report synthesizes reporting trends of over 608 cities, towns and regions in 62 countries around the world. Together these reporting entities have made over 1,200 mitigation commitments, amounting to one gigaton of greenhouse gas emissions reductions by 2020.

More: <http://bit.ly/1HK6D2K>



## Mayors of ICLEI Members to the fore at Compact of Mayors COP21 Side Event

On 7 December 2015, ICLEI co-hosted a side event in the COP21 Negotiating Zone on behalf of the Compact of Mayors Management Committee. The event provided a forum through which Compact cities could report on their achievements, update negotiators on Compact activities since its launch in 2014 and highlight the role of local and subnational governments in raising the level of global climate ambition.



# Regional and local action

Some of the highlights from ICLEI's work across regions and with local governments



## Africa

ICLEI Africa implemented six landmark projects in South African municipalities through the Urban-LEDS program, demonstrating the multiple direct community benefits of sustainable local action. With local involvement determining the nature of each project, local firsts such as solar power and heating, ceilings, rainwater harvesting, and food gardens were brought to communities in Steve Tshwete and Kwadukuza, Nelson Mandela Bay Metro, Mogale and Umhlathuze.

### Local Feature: Johannesburg and Durban, South Africa

In October 2015, Sandton – the heart of South Africa's business capital, Johannesburg – was transformed into a hub of sustainable transport for the 3<sup>rd</sup> EcoMobility World Festival. The festival demonstrated that cities can radically transform the way we move. In the same month, Durban partnered with ICLEI and Al Gore's Climate Reality team under the auspices of the Local Climate Solutions for Africa to mobilise practical implementation of the Durban Adaptation Charter in Africa.



## East Asia

The Energy-safe Cities East Asia program helped cities explore 100% renewable energy options. The Green Public Procurement (China) Partnership was established during the EcoProcura© China 2015 Forum. ICLEI also organized the Resilient Cities and Urban Water Management Forum, connecting with China's "Sponge City" initiative. In Japan, city-to-city cooperation was accelerated through the EU-Japan Municipal Dialogue on Urban Policy, and Asia Low Carbon Cities.

### Local Feature: Guiyang City, China

Guiyang City is a new member of ICLEI. As the national pilot city in eco-civilization and low-carbon development, Guiyang has promoted energy efficiency, air and water quality and circular economy. It is the first city in China to introduce local regulations on eco-civilization that include specific standards and targets. Since 2014, Guiyang has also been actively transforming itself into a smart city, emphasizing the development of big data, e-transport, e-government and other high-end green industries.





# Regional and local action

## Europe & North Africa, Middle East and West Asia

ICLEI Europe greatly strengthened its work in the field of adaptation and resilience as well as procurement in the past year. Through the establishment of the Global Lead Cities Network on Sustainable Procurement, ICLEI's work on the topic has been extended to the global level. ICLEI has also successfully moved into new fields, such as Smart Cities and Health. Twenty new European members were welcomed by ICLEI in 2015.

### Local Feature: Almada, Portugal

As the frequency of flash floods is projected to increase, Almada is taking innovative steps to improve safety. The city is constructing four vegetable gardens, designed to absorb the water runoff in the flood plain during storms by serving as a filtration area. The gardens, which constitute Almada's submission to the Transformative Actions Program (TAP), will also mitigate the urban heat island effect, contribute to Almada's food security, and improve the urban water cycle.



## Latin America

The ICLEI Mexico, Central America and Caribbean Secretariat has established the pilot phase of the Energy Efficiency Program (PEEMUN), funded by the British Embassy in Mexico. The project helps local governments identify and implement measures to reduce GHG emissions from energy consumption. ICLEI South America has built capacity and supported the implementation of the GreenClimateCities methodology in eight Brazilian cities through the Urban-LEDS Project.

### Local Feature: Puebla, Mexico

The City of Puebla, an ICLEI Member since 2010, has been recognized by the Earth Hour City Challenge for its successful work on LED public lighting, sustainable mobility, waste recycling and management, integrated recovery of the Atoyac River, and reforestation of the volcanic area of "La Malinche". Puebla is targeting a 90 percent reduction of greenhouse gas emissions by 2050 and an 80 percent share of renewable energy use by 2030.



# Regional and local action

Some of the highlights from ICLEI's work across regions and with local governments



## Southeast Asia

Through its projects in Indonesia, Malaysia and the Philippines, ICLEI Southeast Asia has strengthened local governments' capacities to tackle climate change. It has conducted workshops on adaptation and mitigation and has provided continuous mentoring to selected local governments. It also completed the Urban Nexus project, advocating for integrated resource management and facilitating vertical integration through engagement with relevant national ministries.



### Local Feature: Quezon City, Philippines

Philippine President Benigno Aquino III sent a message of support to the national launch of the Compact of Mayors, held a month before COP21. The launch was organized by ICLEI Southeast Asia and League of Cities of the Philippines (LCP). Leading the launch was LCP President and Quezon City Mayor Herbert Bautista. As of March 2016, 35 Southeast Asian cities have committed to the Compact, 21 of which are Philippine cities.



## South Asia

In 2015, ICLEI South Asia initiated four multi-year projects around four of ICLEI's agendas: Sustainable City, Low Carbon City, Resilient City and Resource Efficient and Productive City. In addition, ICLEI South Asia, in partnership with ICLEI Southeast Asia and the ICLEI East Asia Secretariat, has been designated as the Secretariat of the Asia LEDS Partnership, which constitutes the first ever pan-Asia project for ICLEI in the region.



### Local Feature: Coimbatore, India

For the first time in ICLEI's history, an office has been awarded a Guinness World Record. ICLEI South Asia was recognized for its contribution and participation in the "world's largest recycling lesson", attended by 12,994 participants and organised by Coimbatore Municipal Corporation, with support from ICLEI South Asia in August 2015, as an extension of the project SUNYA – Towards Zero Waste in South Asia.

# Regional and local action

## North America

The Paris Agreement has resonated across North America. ICLEI Canada is aligning its climate mitigation and adaptation programming with international efforts, including the Partners for Climate Protection (PCP) program and the Building Adaptive and Resilient Cities (BARC). ICLEI USA is weaving health and equity considerations into ICLEI USA offerings through the Unite2Green program and advanced short-lived climate pollutant and emissions management.

### Local Feature: Missoula, USA

During 2015, ICLEI USA hosted eight regional solar conferences. The goals of the solar educational workshop in Missoula, Montana was to stimulate discussion to accelerate solar deployment. As a result, Missoula launched a successful Solarize program and their local rural electric co-op launched one of the first community solar projects in the state.



## Oceania

In August 2015 ICLEI Oceania entered the final stages of the very successful Asian Cities Climate Change Resilience Network (ACCCRN) program, funded by the Rockefeller Foundation. This program has helped ICLEI to work with cities in four Asian countries to develop climate resilience strategies. A center piece of this work was the development of the ICLEI-ACCCRN toolkit, launched at the first Resilient Cities Asia-Pacific congress in Bangkok.

### Local Feature: Port Vila, Vanuatu

In June 2015 ICLEI Oceania conducted a two-day disaster resilience self-assessment workshop with Port Vila Municipality, Vanuatu, following the onslaught of Cyclone Pam. The workshop offered a unique opportunity for organizations to discuss the critical role of local governments in reducing disaster risk and coordinating local responses. Following this success, funding was provided through UNISDR to conduct a similar workshop in Honiara, Solomon Islands.





# ICLEI's 10 Urban Agendas

More information, including relevant projects, tools and impacts at: <http://www.iclei.org/agendas>



## Sustainable City Agenda

ICLEI's overarching goal is the creation of Sustainable Cities. Sustainable cities work towards an environmentally, socially, and economically healthy and resilient habitat for existing populations, without compromising the ability of future generations to experience the same. They aim for sustainability in a comprehensive and inclusive manner. They integrate policies across sectors to connect their ecological and social goals with their economic potential, rather than addressing challenges through fragmented approaches that meet one goal at the expense of others.



## Low-carbon City Agenda

A low-carbon city recognizes its responsibility to act. It pursues a step-by-step approach towards carbon neutrality, urban resilience and energy security, supporting an active green economy and stable green infrastructure. The local government collaborates with other levels of government on optimizing climate action through effective vertical integration. Together with other cities, low-carbon cities look to scale up their efforts, conform to global standards, report to national and global platforms, and continuously improve their performance towards low carbon, sustainable development.



## Resource-efficient and Productive City Agenda

Resource-efficient cities - often called Eco-Cities - ensure that their socio-economic development is significantly decoupled from resource exploitation and ecological impacts. They accomplish this by minimizing the required inputs of all natural and human resources within their area, including water, air, soil, nutrients, minerals, materials, flora and fauna, ecosystem services, and social and financial resources, while avoiding their degradation and reducing waste generation. Productive cities go beyond improving the efficiency of current or future urban systems, including new cities or new urban developments, with the aim of becoming net productive systems in ecological, economic and social terms.



## Resilient City Agenda

A resilient city is prepared to absorb and recover from any shock or stress while maintaining its essential functions, structures, and identity, adapting and thriving in the face of continual change. Examples of the changes cities face include natural and industrial disasters, environmental emergencies, economic shocks, climate change impacts, and drastic demographic changes. Building resilience requires identifying and assessing hazard risks, reducing vulnerability and exposure, and increasing resistance, adaptive capacity, and emergency preparedness.



## BiodiverCity Agenda

Biodiverse cities understand that a diverse natural world is the foundation of human existence, as it is necessary for both survival and quality of life. They are aware that ecosystem services contribute towards many essential municipal services, as well as towards the local economy, sustainability and social well-being of their cities. Biodiversity in cities provides a critical contribution towards achieving global biodiversity targets. It buffers further biodiversity loss, improves the urban standard of living, and provides local opportunities for global education and awareness.

# ICLEI's 10 Urban Agendas

## Smart City Agenda

A smart city has embedded “smartness” into its operations, and is guided by the overarching goal of becoming more sustainable and resilient. It analyzes, monitors and optimizes its urban systems, be they physical (e.g. energy, water, waste, transportation and polluting emissions) or social (e.g. social and economic inclusion, governance, citizen participation), through transparent and inclusive information feedback mechanisms. It commits to continuous learning and adaptation, and through the application of systems thinking, aspires to improve its inclusivity, cohesion, responsiveness, governance, and the performance of its social, economic and physical systems.



## Ecomobile City (Sustainable Urban Mobility) Agenda

An EcoMobile city fulfills its objective of creating a more livable and accessible city by utilizing sustainable urban mobility principles to achieve significant reductions in greenhouse gas emissions and energy consumption, improvements to air quality, and increased mobility opportunities for all citizens. A key component of sustainable urban mobility is ecomobility, which gives priority to integrated, socially inclusive, and environmentally-friendly transport options. Ecomobility comprises walking, cycling, wheeling, and passenging and, wherever possible, integrates shared mobility.



## Happy, Healthy, and Inclusive Communities Agenda

Happy, healthy and inclusive communities look beyond GDP as the primary indicator for development, choosing to prioritize health and happiness for all. They are vibrant, clean, healthy, inclusive, peaceful and safe, and offer education, culture, green employment, high quality of life, and good governance. They provide opportunities for interaction and community engagement in decision making, and plan for both the needs of an increasingly aging society and the development for younger demographics.

This agenda will extend its mandate to both individuals and society-at-large.



## Sustainable Local Economy and Procurement Agenda

A sustainable local economy improves human well-being and social equity, while significantly reducing environmental risks and natural resource scarcity. A sustainable local economy is resource efficient, low-carbon, socially responsible and diverse. It prioritizes an economy that creates jobs in green-growth industries, investment in cleaner technologies, innovation, skills and entrepreneurship, all of which are needed to create sustainable cities. By undertaking innovative and sustainable procurement, local and regional governments ensure that tax revenue is used responsibly and that public purchasing power brings about major environmental and social benefits locally and globally.



## Sustainable City-Region Cooperation Agenda

Regions and sub-national governments are crucial drivers for global sustainability. In addition to their own policies, plans and initiatives which align with sustainability principles, they provide enabling framework conditions for cities and municipalities within jurisdictional boundaries, and use their powers of representation to amplify influence at the national level. City-region cooperation builds the conditions necessary to advance sustainability on the local, regional and sub-national level. Public transport, local and regional energy generation, resource flows, food systems, productive city-regions and urban planning can often most successfully be approached within a wider functional area.



# Membership

Over 1,000 cities, towns and regions are **full ICLEI Members**. Membership is open to local and regional governments and authorities as well as to their international, regional, national and sub-national associations.

To become a Member, cities, towns and regions must support ICLEI's mission, mandate and principles as stated in the ICLEI Charter. They must also contribute an annual membership fee that varies regionally and according to population and gross national income (GNI) per capita.

ICLEI Members cooperate through programs, projects, networks and communities. ICLEI builds **connections** through peer-networking platforms, partnerships and networks; provides **information** through newsletters, news updates, webinars, publications and virtual libraries; provides and facilitates **resources** in the form of methodologies, tools and reporting platforms, multidisciplinary knowledge and skills, global programs and projects and grant and travel funding; offers **involvement** in governing boards and through voting in elections, hosting events, leading projects and advocating on behalf of cities; and provides a **platform for featuring cities** through speaking opportunities, digital communications, ICLEI Case Studies and the Local Action Database.

More information: [www.iclei.org/iclei-members.html](http://www.iclei.org/iclei-members.html)





# Outreach

In addition to its full Members, ICLEI engages with over 500 other cities, towns and regions to build a sustainable future through a selection of tools and programs we offer.

ICLEI also offers **Associate Partner** status to non-governmental organizations, universities and not-for-profit research institutions, as well as **Corporate Partner** status to commercial, for-profit organizations, businesses and corporations on a non-exclusive and voluntary basis.

Together, these entities form the ICLEI Network.

Finally, ICLEI works with hundreds of institutional partners on a global, regional and national level to develop new initiatives and to implement projects. Memoranda of Understanding help to define common interests and action.

More information: <http://www.iclei.org/about/our-partners.html>



ICLEI Network  
1,500+

in  
86+  
countries

850+  
million  
people

>25% of  
the global  
urban  
population

65  
new  
Members  
in 2015

# Governance

ICLEI is a membership association that receives its mandate from its Member cities, local and regional governments and municipal authorities. ICLEI's governance is based on nine defined world regions\* and a three-year term of office for all governance bodies.

The association is governed by its Members through a global Council. The **ICLEI Council** represents ICLEI's global membership by way of representation. It is the supreme decision making and oversight body of the global association. The Council has up to 45 seats, elected from global membership through the Regional Executive Committees (RexComs). The Council approves ICLEI's Strategic Plan with a six-year scope, has the sole power to amend the Charter, and elects the Global Executive Committee Portfolio seats.

The **Global Executive Committee (GexCom)** is the representation of ICLEI Members at the global level, both generally and before global and international institutions. The GexCom is composed of up to nine regional representatives – one from each RexCom – and up to six portfolio representatives (elected by the Council), and is chaired by the President.

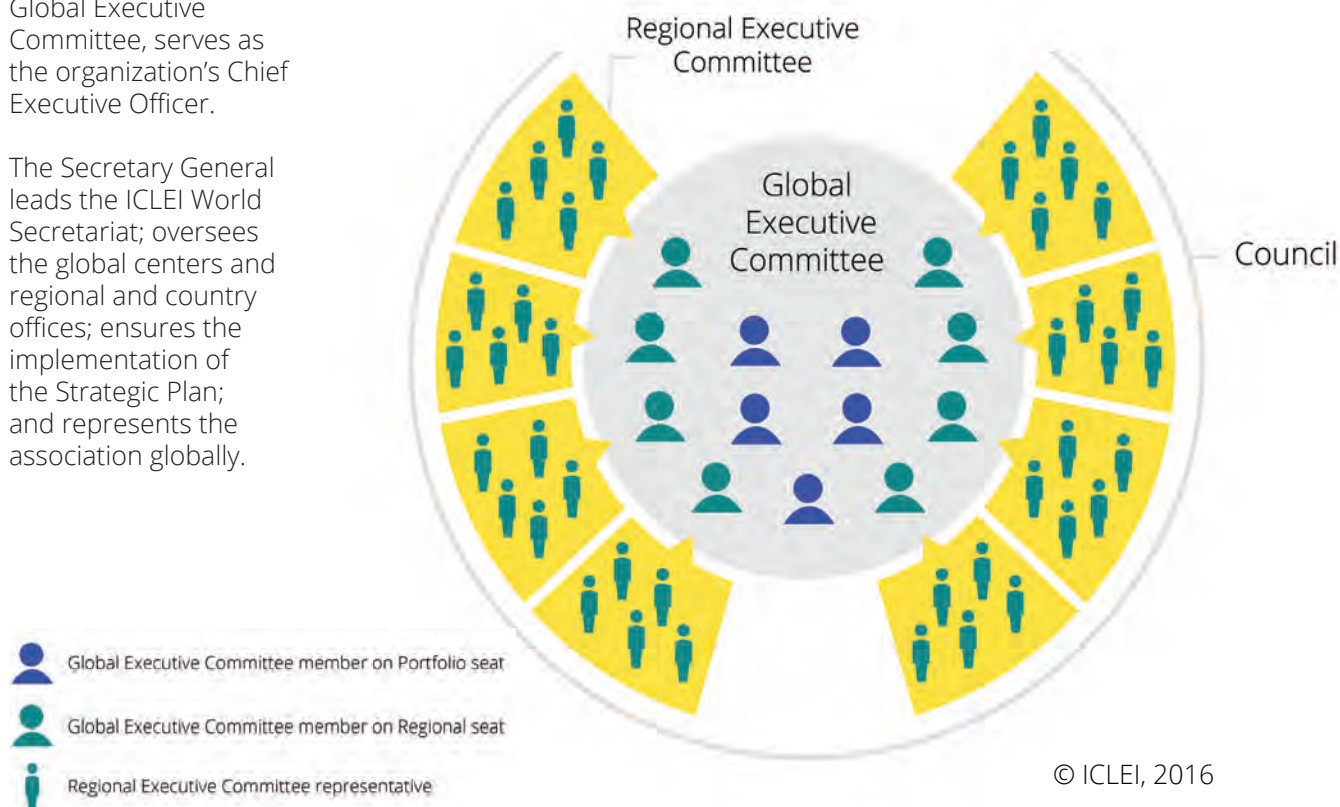
The ICLEI President, First Vice President and two Vice Presidents are elected from amongst the Global Executive Committee. They are the executive officers representing the global organization and heading the global governing bodies of the Council and Global Executive Committee.

In each of the defined nine regions a **Regional Executive Committee** serves as the regional representation and policy making body of the Members in this region. Each RexCom has three to five members elected from the regional membership. Each RexCom nominates one representative to the Global Executive Committee for the respective region.

The **Secretary General**, appointed by the Global Executive Committee, serves as the organization's Chief Executive Officer.

The Secretary General leads the ICLEI World Secretariat; oversees the global centers and regional and country offices; ensures the implementation of the Strategic Plan; and represents the association globally.

## ICLEI Governance Bodies



\*The North Africa, Middle East and West Asia (NAMEWA) region does not currently have a Regional Executive Committee because the region has few Members. It thus falls under ICLEI Europe's jurisdiction.

# ICLEI Global Executive Committee 2015-2018

As of May 2016



**Park Won Soon**

**PRESIDENT**

Mayor, Seoul Metropolitan Government  
Republic of Korea

Portfolio seat for WMCCC (Chair) and  
Low Carbon City Strategies



**Miguel Ángel Mancera**

**VICE PRESIDENT**

Mayor, Mexico City, Mexico

Portfolio seat for Vertical  
Integration and Relations with  
Regions and Federated States;  
and Resilient City Strategies



**Ashok-Alexander Sridharan**

**FIRST VICE PRESIDENT**

Mayor, City of Bonn, Germany

Portfolio seat for WMCCC, as ICLEI  
Special Messenger to UNFCCC and  
carbonn Climate Registry



**Pekka Sauri**

**VICE PRESIDENT**

Deputy Mayor, City of Helsinki,  
Finland

European Regional seat and  
Portfolio seat for  
Green Urban Economy



**Yeom Tae-young**

Mayor, City of Suwon,  
Republic of Korea

East Asia Regional seat and  
Portfolio seat for  
EcoMobility Strategies



**Eddie Ngava**

Deputy Mayor, Honiara City Council,  
Solomon Islands

Portfolio seat for Towns and Provinces  
of Small Island Developing States



**Mauricio Rodas Espinel**

Mayor, City of Quito, Ecuador

Latin America and Caribbean  
Regional seat and Portfolio  
seat for Sustainable City Envoy  
- Urban SDG, Habitat III and  
relations with other networks



**Cathy Oke**

Councillor, City of Melbourne,  
Australia

Oceania Regional seat and  
Portfolio seat for Biodiversity



**Alex Zhang**

Executive Director  
Eco-Forum Global, China

Portfolio seat for ICLEI  
China Strategy Envoy



**Frank Cownie**

Mayor, City of  
Des Moines, USA

North American  
Regional seat



**Kinlay Dorjee**

Mayor, Thimphu Municipality,  
Bhutan

South Asia Regional seat



**Maimunah Mohd Sharif**

Municipal President  
Municipal Council of Seberang Perai, Malaysia  
Southeast Asia Regional seat



# ICLEI Council 2015-2018

The ICLEI Council is composed of the following Regional Executive Committee members:

## ICLEI Africa



**Diriba Kuma**  
Mayor  
City of Addis Ababa  
Ethiopia



**Abel Langsi**  
Mayor  
Bafut Town Council  
Cameroon



**Martin Kizack Moyo**  
Mayor  
City of Bulawayo  
Zimbabwe

## ICLEI Latin America and Caribbean



**Mauricio Rodas Espinel**  
Mayor  
City of Quito  
Ecuador



**Antonio Gali Fayad**  
Mayor  
Puebla City  
Mexico



**Jorge Herrera**  
Former Mayor  
City of San Rafael Heredia  
Costa Rica

## ICLEI North America



**Matthew Appelbaum**  
Council Member  
City of Boulder  
USA



**Frank Cownie**  
Mayor  
City of Des Moines  
USA



**Mark Brostrom**  
Director  
City Environmental Planning  
Sustainable Development  
Edmonton, Canada



**Pam O'Connor**  
Vice Mayor  
Santa Monica City Council  
California, USA



**Cindy Toth**  
Director  
Environmental Policy  
Oakville, Canada

## ICLEI East Asia



**Liu Gyoung-gee**  
Vice Mayor  
Seoul Metropolitan Government  
Republic of Korea



**Daisaku Kadokawa**  
Mayor  
City of Kyoto  
Japan



**Yeom Tae-young**  
Mayor  
City of Suwon  
Republic of Korea



**Alex Zhang**  
Executive Director  
Eco-Forum Global  
China



**Shen-hsien Chen**  
Deputy Mayor  
New Taipei City Government  
Chinese Taipei

We thank the following Members of the ICLEI Global Executive Committee and Council for their services in 2015

**Jürgen Nimptsch:** Mayor, City of Bonn, Germany, Portfolio seat for WMCCC, as ICLEI Special Messenger to UNFCCC and carbonn Climate Registry

**Troy Pickard:** Mayor, City of Joondalup, Australia, Portfolio seat for Biodiverse City Strategies

**Gustavo Francisco Petro Urrego:** Mayor, City of Bogotá, Colombia, Portfolio seat for WMCCC (Vice Chair for Signatories) and Low Carbon City Strategies

**Shyh- Fang Liu:** Municipal Advisor, Kaohsiung City, Chinese Taipei

**Mercé Rius i Serra:** Deputy for Environment, Barcelona Provincial Council, Spain

# ICLEI Council 2015-2018

## ICLEI Southeast Asia



**Hugua**  
Mayor  
Wakatobi Regency  
Indonesia



**Maimunah Mohd Sharif**  
Municipal President  
Municipal Council of Seberang Perai  
Malaysia



**Leticia O. Clemente**  
City Budget Officer  
City of Baguio  
Philippines

## ICLEI South Asia



**Dora Mani Paudel**  
President  
Municipal Association of  
Nepal (MuAN)



**P. Rajkumar**  
Mayor  
City of Coimbatore  
Municipal Corporation  
India



**Shamim Al Razi**  
Mayor  
Singra Municipality  
Bangladesh



**Mohamed Hilmy**  
Mayor  
Matala Municipal Council  
Sri Lanka



**Kinlay Dorjee**  
Mayor  
Thimphu Municipality  
Bhutan

## ICLEI Europe



**Asa Karlsson  
Björkmarker**  
Deputy Mayor  
City of Växjö  
Sweden



**Dieter Salomon**  
Lord Mayor  
City of Freiburg  
Germany



**Pekka Sauri**  
Deputy Mayor  
City of Helsinki  
Finland



**Pex Langenberg**  
Deputy Mayor  
Port, Sustainability, Mobility  
and Governance  
Rotterdam, The Netherlands



**Janet Sanz Cid**  
Deputy Mayor  
City of Barcelona  
Spain

## ICLEI Oceania



**Cathy Oke**  
Councillor  
City of Melbourne  
Australia



**Wayne Walker**  
Councillor  
City of Auckland  
New Zealand



**Caroline Knight**  
Councillor  
City of Mandurah  
Australia



**Roberto Colanzi**  
Mayor  
City of Yarra  
Australia



**Eddie Ngava**  
Deputy Mayor  
Honiara City Council  
Solomon Islands

## Special Advisors

Debra Roberts Environmental Planning and Climate Protection Department, City of Durban, South Africa.  
Ranjit S. Chavan Director General, All India Institute of Local Self Government, India  
Shri Farhad Suri Leader of Opposition, South Dehli Municipal Corporation, India  
Matiur Rahman Chief Health officer, Barisal City Corporation, Bangladesh  
Navin Ramsoondur Mayor of Vacoas Phoenix, Mauritius  
Uilika Nambahu Mayor of Walvis Bay, Namibia  
Hironori Hamanaka Chair of IGES Board of Directors, Japan  
Somjai Suwansupana Mayor of the Municipality of Phuket, Thailand  
Stephen Yarwood Former Mayor of Adelaide City, Australia

Advisor to the GexCom.  
Advisor to South Asia RexCom.  
Advisor to South Asia RexCom.  
Advisor to South Asia RexCom.  
Advisor to Africa RexCom.  
Advisor to Africa RexCom.  
Advisor to East Asia RexCom.  
Advisor to Southeast Asia RexCom.  
Advisor to Oceania RexCom.

# ICLEI offices



ICLEI works through a World Secretariat based in Bonn, Germany; eight Regional Secretariats; and five Country Offices. All of these operate through legally-independent entities incorporated in the respective countries. Affiliate agreements govern the relationships between the Regional Secretariats and Country Offices and the World Secretariat. All ICLEI-incorporated legal entities hold not-for-profit status.

The ICLEI group of offices in 17 locations covering all continents is configured to ensure region-specific work with Members and excellence in the implementation of complex, international, multi-partner projects. ICLEI staff worldwide includes around 280 professionals from a wide variety of backgrounds. Staff members represent around 30 nationalities and speak over 25 languages.


## Global

<b>ICLEI World Secretariat</b>  Kaiser-Friedrich-Str. 7 53113 Bonn, Germany  Tel: +49-228 / 976 299-00 Fax: +49-228 / 976 299-01 Email: <a href="mailto:iclei@iclei.org">iclei@iclei.org</a>	<b>Secretary General</b> Gino Van Begin  <b>Deputies Secretary General</b> Emani Kumar Monika Zimmerman  <b>Established</b> 1991 in Toronto, Canada 2010 in Bonn, Germany	<b>Legal entity</b> Operated as: non-profit organisation (NPO) and public benefit organisation (PBO) Legal name: ICLEI – Local Governments for Sustainability e.V. Executive Director: Gino Van Begin  <b>Key work areas</b> Governance and membership, global strategy, partnerships and advocacy, global program development and coordination.  Thematic areas: Global Capacity Center, carbonn Center, Resilient Cities, EcoMobility, Smart Cities.
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## North America

<b>Canada Office</b>  401 Richmond St. W Studio 204 Toronto, Ontario M5V 3A8, Canada  Tel: +1-647 / 728-4308 Fax: +1-416 / 642-0954 Email: <a href="mailto:iclei-canada@iclei.org">iclei-canada@iclei.org</a>	<b>Director</b> Megan Meaney  <b>Established</b> 2003  	<b>Legal entity</b> Operated as: non-profit corporation Legal name: ICLEI – Local Governments for Sustainability (Management) Inc.  <b>Key work areas</b> Partners for Climate Protection, Building Adaptive and Resilient Communities, biodiversity
<b>USA Office</b>  1536 Wynkoop St., Suite 901 Denver, Colorado, 80202, USA  Tel: +1-510 / 844-0699 Fax: +1-510 / 844-0698 E-mail: <a href="mailto:iclei-usa@iclei.org">iclei-usa@iclei.org</a>	<b>Executive Director</b> Angie Fyfe  <b>Established</b> 1995  	<b>Legal entity</b> Operated as: 501(c)(3) non-profit corporation Legal name: ICLEI – Local Governments for Sustainability USA, Inc.  <b>Key work areas</b> Sustainability, climate, resilience

## Europe

<b>European Secretariat</b>  Leopoldring 3 79098 Freiburg, Germany  Tel: +49-761 / 368-920 Fax: +49-761 / 368-9219 Email: <a href="mailto:iclei-europe@iclei.org">iclei-europe@iclei.org</a>	<b>Executive Director</b> Wolfgang Teubner  <b>Established</b> 1992  	<b>Legal entity</b> Operated as: non-profit company Legal name: ICLEI European Secretariat GmbH  <b>Key work areas</b> Biodiversity and ecosystem services, climate change mitigation and adaptation, energy, food, infrastructure, mobility, procurement and economy, waste, water, indicators and performance management, integrated management, urban governance, participation, social innovation, smart and nature-based solutions, finance and investment
<b>Brussels Office</b>  Av. de Tervuren 35 1040 Brussels, Belgium  Tel: +32 - 2 / 735 28 50 Fax: +32 - 2 / 735 28 50 Email: <a href="mailto:brussels-office@iclei.org">brussels-office@iclei.org</a>	<b>Head of Office</b> Peter Defranceschi	Managed by: ICLEI European Secretariat GmbH







# ICLEI offices


## Latin America

<b>South America Secretariat</b>  Rua Fidalga, 146 Cj 011 Vila Madalena São Paulo, Brasil  Tel: +55-11 / 5084-3082 Fax: +55-11 / 5084-3079 Email: iclei-sams@iclei.org	<b>Director</b> Rodrigo Perpétuo  <b>Established</b> 1994 in Quito, Ecuador 2000 in Rio de Janeiro 2006 in Buenos Aires 2012 in Sao Paulo		<b>Legal entity</b> Legal name: ICLEI Brasil  <b>Key work areas</b> Climate change mitigation and adaptation, sustainable procurement, waste management, renewable energy and energy efficiency, sustainable construction, soil protection, Local Agenda 21 (local governance) & Local Action 21, biodiversity, water
<b>Mexico, Central America and Caribbean Secretariat</b>  Paseo de la Reforma 136, Piso 14 Col. Juárez, Deleg. Cuauhtemoc Ciudad de Mexico C.P. 06600  Tel : +52 55 3640 8725 Fax: +52 55 5345 3000 Email: iclei-mexico@iclei.org	<b>Regional Director</b> Edgar Villaseñor Franco  <b>Established</b> August 2002 April 2007: became legal entity. January 2012: extended to serve Central American and Caribbean region		<b>Legal entity</b> Operated as: Civil association Legal name: ICLEI México. Gobiernos Locales Por La Sustentabilidad A.C.  <b>Key work areas</b> Water, climate change, sustainable development, energy efficiency, renewable energy, waste management, sustainable transport, Local Agenda 21

## East Asia


<b>East Asia Secretariat</b>  14/F, Seoul Global Center Building 38 Jongno, Jongno-gu Seoul, Republic of Korea  Email: iclei-eastasia@iclei.org	<b>Regional Director</b> Shu Zhu  <b>Established</b> 2012		<b>Legal entity</b> Legal name: ICLEI East Asia Secretariat  <b>Key work areas</b> Resilience, low carbon, renewable energy, air quality, green public procurement
<b>Japan Office</b>  1-14-2 Nishi-Shimbashi Minato-ku Tokyo, Japan 105-0003  Tel: +81 3 / 6205 8415 Fax: +81 3 / 6205 8416 Email: iclei-japan@iclei.org	<b>Director</b> Takashi Otsuka  <b>Established</b> 1993		<b>Legal entity</b> Operated as: Japan Shadan Hojin (general members organization) Legal name: ICLEI Japan  <b>Key work areas</b> Low Carbon development, resilience, biodiversity, sustainability
<b>Korea Office</b>  (14930) 3F, Suwon Research Institute, 126, Suin-ro, Gwonseon-gu Suwon-si, Gyeonggi-do, Republic of Korea  Email: iclei.korea@iclei.org	<b>Director</b> Yeonhee Park  <b>Established</b> 2002 in Seoul 2007 in Jeju 2012 in Suwon		<b>Legal entity</b> Operated as: Non-profit organization and NGO Legal name: ICLEI Korea  <b>Key work areas</b> Biodiversity, ecoMobility, Korea Green Climate Cities, Korea Local Action for Biodiversity, cCR reporting, Korean initiatives towards local sustainability
<b>Kaohsiung Capacity Center</b>  No. 834, Chengcing Rd. Niaosong District, Kaohsiung 83347, Chinese Taipei (Taiwan)  Tel: +88 67 / 735-1543 Fax: +88 67 / 735-4440 Email: iclei-kaohsiung@iclei.org	<b>Director</b> Tzu-Yu Chen  <b>Established</b> 2012		<b>Legal entity</b> Legal name: ICLEI Kaohsiung Capacity Center  <b>Key work areas</b> Sustainable development, policy, education, low carbon, sustainable urban mobility

## Africa



<b>Africa Secretariat</b>  3 Knowledge Park Century City Cape Town, South Africa  Tel: +27-21 / 2020381 Fax: +27-87 / 809 6185 Email: iclei-africa@iclei.org	<b>Regional Director</b> Kobie Brand  <b>Established</b> 1995 in Harare, Zimbabwe 2001 in Johannesburg, South Africa 2008 in Cape Town, South Africa		<b>Legal entity</b> Operated as: Non-profit Company (NPC) Legal name: ICLEI Africa  <b>Key work areas</b> Urban planning and design, biodiversity and ecosystems, energy and climate change, water, sanitation, waste and hygiene
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# ICLEI offices


## South Asia

<b>South Asia Secretariat</b>  Ground Floor, NSIC-STP Complex NSIC Bhawan, Okhla Industrial Estate New Delhi 110020, India  Tel: +91 - 11 / 4106-7220 Fax: +91 - 11 / 4106-7221 Email: <a href="mailto:iclei-southasia@iclei.org">iclei-southasia@iclei.org</a>	<b>Regional Director</b> Emani Kumar  <b>Established</b> 2005  	<b>Legal entity</b> Operated as: Registered under the Indian Trust Act Legal name: ICLEI - Local Governments for Sustainability – South Asia  <b>Key work areas</b> Sustainable development, climate and energy, water, biodiversity, solid waste management, disaster management including resettlement and rehabilitation
<b>Southern Center</b>  Door No. 6-3-596/47/2 Sri Venkata Ramana Colony Hyderabad 500 004 Andhra Pradesh  Tel: +91 - 40 / 40034004/5/6/8 Fax: +91 - 40 / 40034011 Email: <a href="mailto:iclei-southasia@iclei.org">iclei-southasia@iclei.org</a>		Managed by: ICLEI - Local Governments for Sustainability – South Asia

## Southeast Asia

<b>Southeast Asia Secretariat</b>  Units 3-6, Manila Observatory Ateneo de Manila University Loyola Heights Quezon City 1108 Philippines  Tel/Fax: +63-2/426-0851 Email: <a href="mailto:iclei-sea@iclei.org">iclei-sea@iclei.org</a>	<b>Regional Director</b> Victorino E. Aquitania  <b>Established</b> 2004  	<b>Legal entity</b> Operated as: Non-Governmental Organization (non-profit) Legal name: ICLEI - Local Governments for Sustainability Southeast Asia Inc.  <b>Key work areas</b> Climate change adaptation, climate change mitigation, greenhouse gas inventory, building urban resilience, water and sanitation, sustainability management, urban nexus (water, energy and food)
<b>ICLEI Indonesia Office</b>  Rasuna Office Park III WO. 06-09 Komplek Rasuna Epicentrum Jl. Taman Rasuna Selatan, Kuningan DKI Jakarta, 12960 Indonesia  Tel: +62 2 / 1837 04703 Fax: +62 2 / 18370 4733 Email: <a href="mailto:iclei-indonesia@iclei.org">iclei-indonesia@iclei.org</a>	<b>Country Manager</b> Irvan Pulungan  <b>Established</b> 2013  	Legal name: ICLEI Southeast Asia Secretariat (Indonesia Project Office)

## Oceania

<b>Oceania Secretariat</b>  Melbourne City Council Lv1, 200 Little Collins Street Melbourne, Victoria Australia  Tel: +61-3 / 9639-8688 Email: <a href="mailto:iclei-oceania@iclei.org">iclei-oceania@iclei.org</a>	<b>Regional Director</b> Steve Gawler  <b>Established</b> 1998  	<b>Legal entity</b> Operated as: Company Limited by Guarantee Legal name: International Council for Local Environmental Initiatives - Australia / New Zealand Limited  <b>Key work areas</b> Water campaign, greenhouse reporting, biodiversity, climate adaptation, international technical assistance, sustainability solutions
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Have you registered your commitments on the carbourn Climate Registry (cCR)?

The cCR is the world's leading reporting platform to enhance transparency, accountability and credibility of climate action of local and subnational governments. [www.carbourn.org](http://www.carbourn.org)

# Key financial partners

**All offices:** Members through annual membership fees.

**World Secretariat:** Agence Française de Développement (AFD); Bloomberg Philanthropies; Charles Léopold Mayer Foundation for the Progress of Humankind (fph); City of Bonn; City of Bristol; City of Changwon; City of Johannesburg; City of Suwon; Climate and Development Knowledge Network (CDKN); Deutsche Messe AG; Engie; ESRI; European Climate Foundation; European Commission; Ford Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Global Environment Facility (GEF); Global Infrastructure Basel (GIB); IDRC; Johnson Foundation; OECD; Reed Expositions/World Efficiency; Region Nord-Pas-de-Calais; R20 - Regions of Climate Action; Rockefeller Foundation; Seoul Metropolitan Government; Siemens; State of Minas Gerais; State of North Rhine-Westphalia; Stiftung Internationale Begegnung der Sparkasse in Bonn; UN-Habitat; UNEP; World Business Council for Sustainable Development; World Health Organization (WHO); World Resource Institute (WRI); World Wide Fund for Nature (WWF), Sweden.

**Africa Secretariat:** Climate and Development Knowledge Network (CDKN); Department of Environmental Affairs, South Africa; European Commission; Friederich Naumann Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; South African National Biodiversity Institute (SANBI); SwedeBio; Stockholm Resilience Center; South African National Lotteries Board; UN-HABITAT; United Nations Environment Program (UNEP); USAID; World Wide Fund for Nature, South Africa; World Wide Fund for Nature, Tanzania; Working for Wetlands.

**East Asia Secretariat:** Green Technology Center, Korea; Seoul Metropolitan Government.

**European Secretariat:** City of Berlin; City of Freiburg; Climate and Development Knowledge Network (CDKN); European Commission; European Environment Agency; European Investment Bank (EIB); German Environment Ministry (BMUB); German Federal Environment Agency; International Climate Initiative (BMUB Germany); State of Rhineland Palatinate; The Basque Country.

**Mexico, Central America and Caribbean Secretariat:** BECC (Border Environment Cooperation Commission); British Embassy in Mexico; Conferences Fees, Sponsorships and Conference Host Cities Support (Leon, Gto., Acapulco, Gro., Jalisco State, Veracruz State, Tamaulipas State, Baja California Sur State, Mexico Ministry of Environment); Friedrich Naumann Stiftung; Konrad Adenauer Stiftung; Mexican Senate (Special Commission for Climate Change and Foreign Affairs Commission).

**Oceania Secretariat:** City of Melbourne; City West Water, Melbourne; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Rockefeller Foundation; Western Australian State Government.

**South America Secretariat:** Bloomberg Philanthropies; Climate & Development Knowledge Network (CDKN); Consórcio do Grande ABC; European Commission; Fundación Avina; Instituto Clima e Sociedade (ICS); Konrad Adenauer Stiftung (KAS); UK Prosperity Fund / British Embassy in Brazil; World Wildlife Foundation (WWF).

**South Asia Secretariat:** British High Commission; CDKN; Department of Environment, Government of Delhi; European Commission (EC); BMU; BMZ; GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit); Global Green Growth Institute; Melaka Green Technology Corporation; Ministry of New and Renewable Energy (MNRE); Ministry of Urban Development (MoUD), Government of India; Misereor; Rockefeller Foundation; Swiss Development Corporation; UK Aid; UN-HABITAT; United Nations Development Programme (UNDP); United Nations Environment Programme (UNEP); United States Agency for International Development (USAID); USAID ADAPT Asia Pacific; World Bank; World Resources Institute; World Wildlife Fund (WWF) India.

**Southeast Asia Secretariat:** Climate and Development Knowledge Network (CDKN); European Commission; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Institute for Global Environmental Strategies (IGES); Rockefeller Foundation; USAID; World Wide Fund for Nature (WWF) Indonesia, Malaysia and Philippines; ICMA - International City / County Management Association.

**Canada Office:** Co-operators Group; Federation of Canadian Municipalities; International Development Research Centre; Natural Resources Canada; Ontario Ministry of Natural Resources; University of Waterloo; Various municipalities.

**Indonesia Office:** Asian Development Bank (ADB); Korea Environment Institute; United Nations Environment Programme (UNEP).

**Japan Office:** Institute for Global Environmental Strategies (IGES); Japan Fund for Global Environment; Kyoto city government; Ministry of the Environment, Japan.

**Korea Office:** 2015 National Committee of 7th World Water Forum Korea; City of Suwon; Korean government; Gangwon-do Province; Gyeonggi-do Province; Ministry of Environment, Korea.

**Kaohsiung Capacity Center:** Kaohsiung City Government.

**USA Office:** American Council for an Energy-Efficient Economy; California Air Resources Board; Bloomberg Philanthropies via the ICLEI World Secretariat; California's Investor Owned Utilities under the auspices of the California PUC; Garret Albright; Pacific Gas & Electric Company; The San Diego Foundation; The San Francisco Foundation; Stopwaste.org; U.S. Department of Energy; Western Resource Advocates.

# Revenue and hosts

## All ICLEI offices

ICLEI's stability over 25 years of expanding work stems from the multitude of partnerships and funding sources.

ICLEI's global revenue – the aggregated revenue received by all ICLEI legal entities – amounted to €18.8 million in the year 2015. Budget forecasts for 2016 amount to €15 million.

ICLEI's revenue types include membership fees, grant funding, fees for services, sponsorships, and event participation fees. The mix of revenue types varies significantly from office to office, and from year to year. Membership fees contribute less than 10% to ICLEI's revenue. Project-based income is therefore highly relevant for implementing our goals. The four largest revenue sources are local, regional, and national governments; the European Union; foundations; and international agencies.

**Grants:** ICLEI offices have established lasting relations with a variety of funding partners such as national governments and their agencies, with a focus on development cooperation agencies; international and regional organizations (such as the European Union); UN agencies; foundations; research programs; and global NGOs.

**Service contracts:** Various international agencies, governments and other clients also tap ICLEI's unique expertise through service contracts, as do private corporations. ICLEI offices accept fee-for-service contracts, as long as the work falls under ICLEI's mandate and advances the implementation of the organization's strategy.

## ICLEI World Secretariat

For the ICLEI World Secretariat, the budget for 2015 amounts to €6.1 million and the budget forecast for 2016 to €5 million.

The revenue sources of the ICLEI World Secretariat for 2015 include: Membership fees (ca. 4%); local and regional governments/Members for projects (ca. 17%); national governments and development cooperation agencies (ca. 5%); international organizations/EU (ca. 40%); international partners (ca. 16%); and other income, e.g. fees (ca. 18%).

More than 74% of the financial resources were received as grants, with ICLEI Members making relevant contributions for projects such as the ICLEI World Congress 2015 in Seoul (Seoul Metropolitan Government); the EcoMobility Alliance (City of Changwon); the EcoMobility World Festival 2015 (City of Johannesburg); the Transformative Action Pavilion at the UN Climate Summit 2015 (City of Bristol, Region Nord-Pas-de-Calais and many further Members).

The general operations of the ICLEI World Secretariat in Bonn, Germany, have been generously funded by the European Regional Development Fund via the Ministry for Federal Affairs, Europe and the Media of North Rhine-Westphalia (2009-2013), and are supported by the the German Federal Ministry for Economic Cooperation and Development (BMZ, 2009-2016).

## Hosts of offices and events

We thank our Members for supporting ICLEI by hosting ICLEI offices and/or international events. Hosts of events 2012-2016 include:

Basel, Switzerland; Basque Country, Spain; Belo Horizonte, Brazil; Bonn, Germany; Changwon, Republic of Korea; Dar Es Salaam, The United Republic of Tanzania; Durban, South Africa; Johannesburg, South Africa; Freiburg, Germany; Ghent, Belgium; Hannover, Germany; Jeju Province, Republic of Korea; Kaohsiung, Chinese Taipei; Lörrach, Germany; Malmö, Sweden; Melbourne, Australia; Nantes, France; Paris, France; Sao Paulo, Brazil; Seoul, Republic of Korea; State of Rio de Janeiro, Brazil; Suwon, Republic of Korea.



# Management

## **ICLEI World Secretariat**

The World Secretariat's legal entity is "ICLEI - Local Governments for Sustainability e.V.", a non-profit association registered in Bonn, Germany. The ICLEI e.V. is overseen by a Board consisting of selected members of ICLEI's Global Executive Committee. The Chair of the Board is Cathy Oke, and the Vice Chair is Frank Cownie.

The ICLEI e.V. is managed by its Executive Director, normally the Secretary General of the global association. The World Secretariat is responsible for strategy, global coordination, representation, membership and governance, advocacy, partnerships, programmatic development and the implementation of international projects. The World Secretariat prepares the Strategic Plan and oversees its implementation.

## **Regional secretariats and country offices**

ICLEI offices around the world are operated through legally independent entities. Their operations are led by a Regional or Country Director and are implemented by teams of between 10 and 50 staff.

ICLEI offices at the global, regional and national level fulfill core tasks and responsibilities. They are closest to our Members and manage a multitude of national and regional projects. They also provide membership services, general information services, strategic planning, (regional) partnerships, programs & services development, and advocacy. In addition, all offer their expertise in fee-for-service projects.

## **Global cooperation to drive local action**

ICLEI's inter-office cooperation is driving innovation and spreading new approaches. International projects are jointly implemented by several offices, often with a leading role from the World Secretariat. The technical expertise of one office is used in other regions where appropriate. In many cases, one ICLEI office would take the lead in developing new working areas, starting model activities and preparing tools; these would later find their way into ICLEI's global strategy and project implementation.

## **Global thematic coordination and centers**

While regionally adapted, our work is globally aligned and coordinated to ensure consistency in messages, approaches and tools. Global coordination functions are defined for our agendas and for special themes.

Global Thematic Centers and coordination positions support our Members by providing leadership, coordination, expertise and resources:

- Bonn Center for Local Climate Action; World Secretariat (Lead: Maryke van Staden)
- Capacity Center; World Secretariat (Lead: Joseph Wladkowski)
- Cities Biodiversity Center; Africa Secretariat (Lead: Kobie Brand)
- Sustainable Procurement Center; European Secretariat (Lead: Mark Hidson)
- EcoMobility; World Secretariat (Lead: Santhosh Kodukula)
- Resilient Cities; World Secretariat (Lead: Laura Kavanaugh)
- Smart Cities; World Secretariat (Lead: Roman Mendle)
- Global advocacy; World Secretariat (Lead: Yunus Arian)
- Global communication; World Secretariat (Lead: Katrina Borromeo, Jennifer Bogle)

## **ICLEI networks and communities**

An ICLEI network is a group of ICLEI Members and potentially other local and regional governments which wish to work together in a key area of ICLEI's agendas and which have made special commitments on striving for performance and excellence.

Current ICLEI networks include:

- CityFood, launched in April 2016.
- Global EcoMobility Alliance (since 2011, extended to 2017) with funding from the City of Kaohsiung
- Sustainable Procurement Lead City Network (set-up in 2015) with funding from the City of Seoul
- 100% Renewable Energy Cities and Regions Network (2015) in partnership with the 100% RE Campaign

An ICLEI community is a group of ICLEI Members which share common situations, types of location, challenges, commitments or interests and which wish to exchange and work together on these.

# 2015 Publications

A selection of ICLEI's many publications in 2015. More here: <http://e-lib.iclei.org>

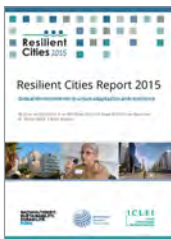
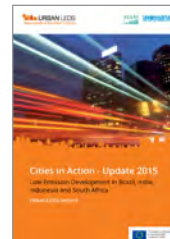


## carbonn Climate Registry 5-Year Overview Report 2015-2021

A synopsis of reporting trends by local and subnational governments around the world, including committed reductions by 2020. <http://bit.ly/1HK6D2K>

## Urban-LEDS Project Update 2015

This summary provides a snapshot of progress made since the start of the Urban-LEDS project in 2012. <http://bit.ly/1V1oNT4>

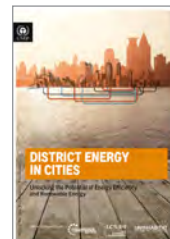


## Resilient Cities Report 2015

A report on the outcomes of Resilient Cities 2015 and broader activities in the field of urban resilience. <http://bit.ly/1W39IRK>

## District Energy in Cities

This UNEP report explores how to overcome the barriers that prevent the implementation of district energy at the local level. <http://bit.ly/1QQ96a8>



## Resilient Cities Asia-Pacific Congress Report 2015

Areport on the inaugural Resilient Cities Asia-Pacific congress, which catered to the challenges of the region. <http://bit.ly/1qz2Cqp>

## Measuring Up 2015: How US Cities Are Accelerating Progress Toward National Climate Goals

A joint report by the World Wildlife Fund and ICLEI. <http://bit.ly/22hgYqT>



## ICLEI World Congress 2015 Report

Details of new partnerships and debates from the ICLEI World Congress 2015 in Seoul, Republic of Korea. <http://bit.ly/1FBbrkh>

## Megacities Alliance for Water and Climate

Aa new coalition will provide guidance to ICLEI members and other megacities on water issues. <http://bit.ly/1qzcyQK>



## Innovative City-Business Collaboration

This study looks at six initiatives that facilitate collaboration with holistic, multi-stakeholder approaches. <http://bit.ly/1SUI2hW>

## ICLEI Case Studies

This series illustrates innovative models and transferable good practices in urban development. <http://bit.ly/1Sq84VN>



## Dialogue Report: 100% Renewable Energy in Cities

The dialogue was convened at COP21 by ICLEI, Renewable Cities and the World Future Council. <http://bit.ly/1MYIIRz>

## ICLEI & City of Bonn Briefing Sheets: Cities and the SDGs

A series of Briefing Sheets introducing and exploring the Sustainable Development Goals (SDGs). <http://bit.ly/22hhu8p>



## Dialogue Report: 100% Renewable Energy in Cities

The dialogue was convened at COP21 by ICLEI, Renewable Cities and the World Future Council. <http://bit.ly/1MYIIRz>

## ICLEI Briefing Sheets: Local Governments and COP21

These explore the importance of local governments for the landmark 2015 Paris Climate Conference. <http://bit.ly/22hhu8p>



## ICLEI global events in 2016



### Metropolitan Solutions 2016

*Berlin, Germany*

*31 May-2 June 2016*

For the fourth time ICLEI will foster city-business engagement for sustainable urban development at Metropolitan Solutions 2016. This year ICLEI will organize three conferences: Sustainable Urban China, Smart CITIES 2.0, and Financing Smart Cities. <http://bit.ly/1xryxLF>



### Resilient Cities 2016

*Bonn, Germany*

*6-8 July 2016*

Resilient Cities is the global platform for urban resilience and climate change adaptation, organized by ICLEI and co-hosted with the City of Bonn, Germany. Each year, the congress brings together over 400 experts and practitioners from around the world. <http://bit.ly/1lxOZV7>



### Compact of Mayors Forum

*Seoul, Republic of Korea*

*1-2 September 2016*

The event presents an opportunity to take stock of progress among Compact cities, develop further cooperation and expand the Compact with the intent to raise global ambitions in implementing the Paris Agreement and pave the way toward COP22. <http://bit.ly/1S13vAN>



### Local Renewables Conference 2016

*Freiburg, Germany and Basel, Switzerland*

*26-28 October 2016*

The conference will bring together leading and learning cities, policy-makers, businesses and research and finance institutions, and will showcase practical and innovative examples of how to reduce energy use, as well as how to make the best use of energy sources in the region. <http://bit.ly/1VzIVMb>

## 2016 events with strong ICLEI involvement

- 4-5 May 2016: Climate Action Summit, Washington, DC, USA
- 16-27 May 2016: UN Bonn Climate Change Conference, Bonn, Germany
- 23-28 May 2016: 2nd UN Environmental Assembly (UNEA-2), Nairobi, Kenya
- 1-2 June 2016: German Habitat Forum - Urban Solutions, Berlin, Germany
- 16-17 June 2016: 5th Informed Cities Forum, Dresden, Germany
- 8-10 July 2016: Eco-Forum Global Conference, Guiyang, China
- 10-14 July 2016: World Cities Summit, Singapore
- 25-27 July 2016: Habitat III PrepCom III, Surabaya, Indonesia
- 9-10 September 2016: The 7th International Climate & Environmental Fair, Gwangju, Republic of Korea
- 27-28 September 2016: Climate Chance Conference, Nantes, France
- 17-19 October 2016: Building Sustainability Conference, Stockholm, Sweden
- 17-20 October 2016: Habitat III, Quito, Ecuador
- 26-28 October 2016: Local Renewables Conference, Freiburg, Germany and Basel, Switzerland
- 7-18 November 2016: COP22, Marrakesh, Morocco
- 4-17 December 2016: Biodiversity COP13, Cancun, Mexico

October 2017: EcoMobility World Festival, Kaohsiung, Chinese Taipei

Coming 2018: ICLEI World Congress



# ICLEI Secretariats and Offices



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